

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **June 30, 2023**  
or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: **001-39213**

**OneWater Marine Inc.**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**83-4330138**

(IRS Employer Identification No.)

**6275 Lanier Islands Parkway  
Buford, Georgia**

(Address of principal executive offices)

**30518**

(Zip code)

(Registrant's telephone number, including area code): **(678) 541-6300**

**Securities registered pursuant to Section 12(b) of the Exchange Act:**

Title of Each Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
Class A common stock, par value \$0.01 per share	ONEW	The Nasdaq Global Market

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input checked="" type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

The registrant had 14,357,163 shares of Class A common stock, par value \$0.01 per share, and 1,429,940 shares of Class B common stock, par value \$0.01 per share, outstanding as of July 24, 2023.

**ONEWATER MARINE INC.**  
**FORM 10-Q**  
**FOR THE QUARTER ENDED JUNE 30, 2023**

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## CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

The information in this Quarterly Report on Form 10-Q includes “forward-looking statements.” All statements, other than statements of historical fact included in this Quarterly Report on Form 10-Q, regarding our strategy, future operations, financial position, estimated revenues and losses, projected costs, prospects, plans and objectives of management are forward-looking statements. When used in this Quarterly Report on Form 10-Q, the words “could,” “believe,” “anticipate,” “intend,” “estimate,” “expect,” “project” and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on our current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events. When considering forward-looking statements, you should keep in mind the risk factors and other cautionary statements described under the headings “Risk Factors,” “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and “Business” included in our Annual Report on Form 10-K for the year ended September 30, 2022, filed with the U.S. Securities and Exchange Commission (the “SEC”) on December 15, 2022, and under the headings “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in this Quarterly Report on Form 10-Q. These forward-looking statements are based on management’s current belief, based on currently available information, as to the outcome and timing of future events.

Forward-looking statements may include statements about:

- general economic conditions, including changes in employment levels, rates of inflation, consumer demand, preferences and confidence levels, fuel prices, levels of discretionary income, consumer spending patterns and uncertainty regarding the timing, pace and extent of an economic recovery in the United States;
- economic conditions in certain geographic regions in which we primarily generate our revenue;
- credit markets and the availability and cost of borrowed funds;
- our business strategy, including acquisitions and Dealership same-store growth;
- our ability to integrate acquisitions;
- competition;
- our ability to maintain our relationships with manufacturers, including meeting the requirements of our dealer agreements and receiving the benefits of certain manufacturer incentives;
- demand for our products and our ability to maintain acceptable pricing for our products and services, including financing, insurance and extended service contracts;
- effects of an inflationary environment on the cost of the products we sell and personnel and other expenses that are incurred within our operations;
- our ability to finance working capital and capital expenditures;
- our operating cash flows, the availability of capital and our liquidity;
- our future revenue, Dealership same-store sales, income, financial condition, and operating performance;
- our ability to sustain and improve our utilization, revenue and margins;
- seasonality and inclement weather such as hurricanes, severe storms, fire and floods, generally and in certain geographic regions in which we primarily generate our revenue;
- any potential tax savings we may realize as a result of our organizational structure;
- our future operating results and profitability;
- our ability to integrate the operations of Ocean Bio-Chem, Inc. (“Ocean Bio-Chem”) with our existing operations and fully realize the expected synergies of the Ocean Bio-Chem acquisition or on the expected timeline; and
- plans, objectives, expectations and intentions contained in this Form 10-Q that are not historical.

We caution you that these forward-looking statements are subject to all of the risks and uncertainties, most of which are difficult to predict and many of which are beyond our control. Should one or more of the risks or uncertainties occur, or should underlying assumptions prove incorrect, our actual results and plans could differ materially from those expressed in any forward-looking statements. These risks include, but are not limited to:

- decline in demand for our products and services;
- any further negative developments on the Company's business related to the novel coronavirus ("COVID-19") pandemic or other global public health concerns, including, for example, our ability to safely operate our locations, access to inventory, and customer demand;
- the seasonality and volatility of the boat industry;
- general domestic and international political and regulatory conditions, including changes in tax or fiscal policy and the effects of current restrictions on various commercial and economic activities in response to the COVID-19 pandemic;
- environmental conditions and real or perceived human health or safety risks;
- our acquisition strategies and our ability to integrate additional marine retailers;
- effects of industry wide supply chain challenges and our ability to manage our inventory;
- our ability to retain key personnel and the effects of labor shortages;
- the inability to comply with the financial and other covenants and metrics in our credit facilities;
- cash flow and access to capital;
- the timing of development expenditures; and
- the other risks described under "Risk Factors" and discussed elsewhere in our Annual Report on Form 10-K for the year ended September 30, 2022 and discussed elsewhere in this Quarterly Report on Form 10-Q.

All forward-looking statements, expressed or implied, included in this Quarterly Report on Form 10-Q are expressly qualified in their entirety by this cautionary statement. This cautionary statement should also be considered in connection with any subsequent written or oral forward-looking statements that we or persons acting on our behalf may issue.

Any forward-looking statement that we make in this Quarterly Report on Form 10-Q speaks only as of the date of such statement. Except as otherwise required by applicable law, we disclaim any duty to update any forward-looking statements, all of which are expressly qualified by the statements in this section, to reflect events or circumstances after the date of this Quarterly Report on Form 10-Q.

**PART I – FINANCIAL INFORMATION**
**Item 1. Condensed Consolidated Financial Statements (Unaudited)**

**ONEWATER MARINE INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(\$ in thousands, except par value and share data)  
(Unaudited)

ASSETS	June 30, 2023	September 30, 2022
<b>CURRENT ASSETS:</b>		
Cash	\$ 45,409	\$ 42,071
Restricted cash	7,753	18,876
Accounts receivable, net	93,972	57,960
Inventories, net	572,932	372,959
Prepaid expenses and other current assets	88,399	75,024
Total current assets	808,465	566,890
Property and equipment, net	118,965	109,713
Operating lease right-of-use assets	127,973	123,955
Other long-term assets	6,062	3,378
Deferred tax assets, net	5,607	8,433
Intangible assets, net	306,776	306,471
Goodwill	397,469	378,588
Total assets	\$ 1,771,317	\$ 1,497,428
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable	\$ 40,096	\$ 27,306
Other payables and accrued expenses	61,558	55,237
Customer deposits	56,123	65,460
Notes payable – floor plan	444,770	267,108
Current portion of operating lease liabilities	13,914	12,981
Current portion of long-term debt, net	23,896	21,642
Current portion of tax receivable agreement liability	2,363	2,363
Total current liabilities	642,720	452,097
Other long-term liabilities	13,597	23,174
Tax receivable agreement liability	43,991	43,991
Long-term operating lease liabilities	115,557	112,127
Long-term debt, net	433,889	421,162
Total liabilities	1,249,754	1,052,551
<b>STOCKHOLDERS' EQUITY</b>		
Preferred stock, \$0.01 par value, 1,000,000 shares authorized, none issued and outstanding as of June 30, 2023 and September 30, 2022	-	-
Class A common stock, \$0.01 par value, 40,000,000 shares authorized, 14,316,518 shares issued and outstanding as of June 30, 2023 and 14,211,621 issued and outstanding as of September 30, 2022	143	142
Class B common stock, \$0.01 par value, 10,000,000 shares authorized, 1,429,940 shares issued and outstanding as of June 30, 2023 and September 30, 2022	14	14
Additional paid-in capital	186,642	180,296
Retained earnings	264,325	204,880
Accumulated other comprehensive income (loss)	6	(7)
Total stockholders' equity attributable to OneWater Marine Inc.	451,130	385,325
Equity attributable to non-controlling interests	70,433	59,552
Total stockholders' equity	521,563	444,877
Total liabilities and stockholders' equity	\$ 1,771,317	\$ 1,497,428

**ONEWATER MARINE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(\$ in thousands except per share data)  
(Unaudited)

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2023	2022	2023	2022
Revenues:				
New boat	\$ 371,645	\$ 376,886	\$ 959,334	\$ 903,104
Pre-owned boat	111,469	98,181	242,641	227,484
Finance & insurance income	19,028	18,979	43,286	43,234
Service, parts & other	92,197	74,854	240,068	173,477
Total revenues	<u>594,339</u>	<u>568,900</u>	<u>1,485,329</u>	<u>1,347,299</u>
Cost of sales (exclusive of depreciation and amortization shown separately below):				
New boat	295,483	274,544	745,767	659,046
Pre-owned boat	86,414	68,749	184,898	164,078
Service, parts & other	53,008	41,668	138,545	96,729
Total cost of sales	<u>434,905</u>	<u>384,961</u>	<u>1,069,210</u>	<u>919,853</u>
Selling, general and administrative expenses	92,841	87,867	260,872	222,455
Depreciation and amortization	5,980	4,073	17,310	10,549
Transaction costs	97	1,337	1,668	5,158
Change in fair value of contingent consideration	436	3,118	763	11,022
Income from operations	<u>60,080</u>	<u>87,544</u>	<u>135,506</u>	<u>178,262</u>
Other expense (income):				
Interest expense – floor plan	7,436	1,131	17,687	3,056
Interest expense – other	9,077	3,311	25,265	7,937
Other expense (income), net	361	(166)	(465)	491
Total other expense, net	<u>16,874</u>	<u>4,276</u>	<u>42,487</u>	<u>11,484</u>
Income before income tax expense	43,206	83,268	93,019	166,778
Income tax expense	9,916	18,785	21,264	36,455
Net income	33,290	64,483	71,755	130,323
Less: Net income attributable to non-controlling interests	(938)	(959)	(3,468)	(1,970)
Less: Net income attributable to non-controlling interests of One Water Marine Holdings, LLC	(3,782)	(7,547)	(8,013)	(16,060)
Net income attributable to OneWater Marine Inc.	<u>\$ 28,570</u>	<u>\$ 55,977</u>	<u>\$ 60,274</u>	<u>\$ 112,293</u>
Earnings per share of Class A common stock – basic	<u>\$ 2.00</u>	<u>\$ 3.96</u>	<u>\$ 4.21</u>	<u>\$ 8.14</u>
Earnings per share of Class A common stock – diluted	<u>\$ 1.95</u>	<u>\$ 3.86</u>	<u>\$ 4.12</u>	<u>\$ 7.90</u>
Basic weighted-average shares of Class A common stock outstanding	<u>14,314</u>	<u>14,133</u>	<u>14,317</u>	<u>13,791</u>
Diluted weighted-average shares of Class A common stock outstanding	<u>14,675</u>	<u>14,512</u>	<u>14,639</u>	<u>14,205</u>

**ONEWATER MARINE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**(\$ in thousands)**  
**(Unaudited)**

	For the Three Months Ended June 30,		For the Nine Months Ended June 30,	
	2023	2022	2023	2022
Net income	\$ 33,290	\$ 64,483	\$ 71,755	\$ 130,323
Other comprehensive income:				
Foreign currency translation adjustment	(4)	-	15	-
Comprehensive income	33,286	64,483	71,770	130,323
Less: Net income attributable to non-controlling interests	(938)	(959)	(3,468)	(1,970)
Less: Net income attributable to non-controlling interests of One Water Marine Holdings, LLC	(3,782)	(7,547)	(8,013)	(16,060)
Foreign currency translation adjustment attributable to non-controlling interest of One Water Marine Holdings, LLC	-	-	(2)	-
Comprehensive income attributable to One Water Marine Holdings, Inc.	<u>\$ 28,566</u>	<u>\$ 55,977</u>	<u>\$ 60,287</u>	<u>\$ 112,293</u>

**ONEWATER MARINE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY**  
**(\$ in thousands)**  
**(Unaudited)**

	Class A Common Stock		Class B Common Stock		Additional Paid-in Capital	Retained Earnings	Non- controlling Interest	Accumulated Other Comprehensive Income (Loss)	Total Stockholders' Equity
	Shares	Amount	Shares	Amount					
<b>Balance at September 30, 2022</b>	14,212	\$ 142	1,430	\$ 14	\$ 180,296	\$ 204,880	\$ 59,552	\$ (7)	\$ 444,877
Net income	-	-	-	-	-	8,900	2,528	-	11,428
Distributions to members	-	-	-	-	-	(10)	(309)	-	(319)
Shares issued upon vesting of equity-based awards, net of tax withholding	86	1	-	-	(755)	-	-	-	(754)
Equity-based compensation	-	-	-	-	2,572	-	-	-	2,572
Currency translation adjustment	-	-	-	-	-	-	1	10	11
<b>Balance at December 31, 2022</b>	14,298	\$ 143	1,430	\$ 14	\$ 182,113	\$ 213,770	\$ 61,772	\$ 3	\$ 457,815
Net income	-	-	-	-	-	22,804	4,233	-	27,037
Distributions to members	-	-	-	-	-	(2)	(70)	-	(72)
Shares issued upon vesting of equity-based awards, net of tax withholding	27	-	-	-	(386)	-	-	-	(386)
Shares issued as part of employee stock purchase plan	44	1	-	-	1,062	-	-	-	1,063
Repurchase and retirement of Treasury	(63)	(1)	-	-	(760)	(818)	-	-	(1,579)
Equity-based compensation	-	-	-	-	2,491	-	-	-	2,491
Currency translation adjustment	-	-	-	-	-	-	1	7	8
<b>Balance at March 31, 2023</b>	14,306	\$ 143	1,430	\$ 14	\$ 184,520	\$ 235,754	\$ 65,936	\$ 10	\$ 486,377
Net income	-	-	-	-	-	28,570	4,720	-	33,290
Distributions to members	-	-	-	-	-	1	(223)	-	(222)
Shares issued upon vesting of equity-based awards, net of tax withholding	12	-	-	-	-	-	-	-	-
Equity-based compensation	-	-	-	-	2,122	-	-	-	2,122
Currency translation adjustment	-	-	-	-	-	-	-	(4)	(4)
<b>Balance at June 30, 2023</b>	14,318	\$ 143	1,430	\$ 14	\$ 186,642	\$ 264,325	\$ 70,433	\$ 6	\$ 521,563



	Class A Common Stock		Class B Common Stock		Additional Paid-in Capital	Retained Earnings	Non- controlling Interest	Accumulated Other Comprehensive Income (Loss)	Total Stockholders' Equity
	Shares	Amount	Shares	Amount					
<b>Balance at September 30, 2021</b>	13,277	\$ 133	1,819	\$ 18	\$ 150,825	\$ 74,952	\$ 28,905	\$ -	\$ 254,833
Net income	—	-	—	-	-	20,019	3,467	-	23,486
Distributions to members	—	-	—	-	-	(442)	(177)	-	(619)
Non-controlling interest in subsidiary	—	-	—	-	-	-	19,311	-	19,311
Exchange of B shares for A shares	389	4	(389)	(4)	7,405	-	(7,405)	-	-
Establishment of liabilities under tax receivable agreement and related changes to deferred tax assets associated with increases in tax basis	—	-	—	-	(283)	-	-	-	(283)
Shares issued upon vesting of equity-based awards, net of tax withholding	53	1	—	-	(469)	-	-	-	(468)
Shares issued in connection with a business combination	133	1	—	-	6,833	-	-	-	6,834
Equity-based compensation	—	-	—	-	2,100	-	-	-	2,100
<b>Balance at December 31, 2021</b>	13,852	\$ 139	1,430	\$ 14	\$ 166,411	\$ 94,529	\$ 44,101	\$ -	\$ 305,194
Net income	—	-	—	-	-	36,297	6,057	-	42,354
Distributions to members	—	-	—	-	-	(266)	(605)	-	(871)
Exchange of B shares for A shares	—	-	—	-	(574)	-	574	-	-
Shares issued upon vesting of equity-based awards, net of tax withholding	27	-	—	-	(455)	-	-	-	(455)
Equity-based compensation	—	-	—	-	2,713	-	-	-	2,713
<b>Balance at March 31, 2022</b>	13,879	\$ 139	1,430	\$ 14	\$ 168,095	\$ 130,560	\$ 50,127	\$ -	\$ 348,935
Net income	—	-	—	-	-	55,977	8,506	-	64,483
Distributions to members	—	-	—	-	-	(1)	(3)	-	(4)
Shares issued in connection with a business combination	254	2	—	-	7,791	-	-	-	7,793
Equity-based compensation	—	-	—	-	2,461	-	-	-	2,461
<b>Balance at June 30, 2022</b>	14,133	\$ 141	1,430	\$ 14	\$ 178,347	\$ 186,536	\$ 58,630	\$ -	\$ 423,668

**ONEWATER MARINE INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(\$ in thousands)**  
**(Unaudited)**

## CASH FLOWS FROM OPERATING ACTIVITIES:

Net income	\$	71,755	\$	130,323
Adjustments to reconcile net income to net cash used in operating activities:				
Depreciation and amortization		19,126		10,816
Equity-based awards		7,185		7,274
Loss (gain) on asset disposals		282		(59)
Non-cash interest expense		9,432		1,370
Deferred income tax provision		2,826		2,030
Change in fair value of contingent consideration		763		11,022
Loss on equity investment		184		-
(Increase) decrease in assets:				
Accounts receivable		(35,825)		(41,235)
Inventories		(193,722)		(88,158)
Prepaid expenses and other current assets		(12,958)		(17,770)
Other assets		(2,866)		(160)
Increase (decrease) in liabilities:				
Accounts payable		12,372		33,624
Other payables and accrued expenses		(2,414)		8,096
Tax receivable agreement liability		-		313
Customer deposits		(10,337)		4,637
Net cash (used in) provided by operating activities		(134,197)		62,123

## CASH FLOWS FROM INVESTING ACTIVITIES:

Purchases of property and equipment and construction in progress		(17,001)		(11,649)
Proceeds from disposal of property and equipment		326		122
Cash used for additions to intangible assets		(1,467)		-
Cash used in acquisitions, net of cash acquired		(28,611)		(326,089)
Net cash used in investing activities		(46,753)		(337,616)

## CASH FLOWS FROM FINANCING ACTIVITIES:

Net borrowings from floor plan		175,434		103,103
Proceeds from long-term debt		30,000		240,000
Payments on long-term debt		(17,756)		(18,090)
Payments of debt issuance costs		-		(4,057)
Payments of contingent consideration		(12,259)		(133)
Payments of tax withholdings for equity-based awards		(1,140)		(923)
Proceeds from issuance of Class A common stock as part of employee stock purchase plan		1,063		-
Distributions to members		(613)		(6,457)
Repurchase and retirement of Class A common stock		(1,579)		-
Net cash provided by financing activities		173,150		313,443

## Effects of exchange rate changes on cash and restricted cash

		15		-
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Net change in cash		(7,785)		37,950
Cash and restricted cash at beginning of period		60,947		73,949
Cash and restricted cash at end of period	\$	53,162	\$	111,899

## Supplemental cash flow disclosures:

Cash paid for interest	\$	33,520	\$	9,623
Cash paid for income taxes		21,949		6,344

## Noncash items:

Acquisition purchase price funded by seller notes payable	\$	-	\$	1,126
Acquisition purchase price funded by contingent consideration		2,550		15,321
Acquisition purchase price funded by issuance of Class A common stock		-		6,834
Purchase of property and equipment funded by long-term debt		1,053		1,423
Right-of-use assets obtained in exchange for new operating lease liabilities		14,826		46,378
Acquisition purchase price funded by affiliate financing		10,600		-
Settlement of affiliate financing with proceeds from sale and leaseback		10,600		-

**OneWater Marine Inc. and Subsidiaries**  
**Notes to the Condensed Consolidated Financial Statements**  
**(Unaudited)**

**1. Description of Company and Basis of Presentation**

**Description of the Business**

OneWater Marine Inc. (“OneWater Inc.”) was incorporated in Delaware on April 3, 2019 and was a wholly-owned subsidiary of One Water Marine Holdings, LLC (“OneWater LLC”). Pursuant to a reorganization on February 11, 2020 into a holding company structure for the purpose of facilitating an initial public offering (the “IPO”) and related transactions in order to carry on the business of OneWater LLC and its subsidiaries (together with OneWater Inc., the “Company”), OneWater Inc. is the holding company and its sole material asset is the equity interest in OneWater LLC. OneWater LLC was organized as a limited liability company under the law of the State of Delaware in 2014 and is the parent company of One Water Assets & Operations (“OWAO”), and its wholly-owned and majority-owned subsidiaries.

The Company is one of the largest recreational boat retailers in the United States. The Company engages primarily in the retail sale, brokerage, and service of new and pre-owned boats, motors, trailers, marine parts and accessories, and offers slip and storage accommodations in certain locations. The Company also arranges related boat financing, insurance, and extended service contracts for customers with third-party lenders and insurance companies. As of June 30, 2023, the Company operated a total of 100 retail locations, 11 distribution centers/warehouses and multiple online marketplaces in 20 states, several of which are in the top twenty states for marine retail expenditures.

Operating results are generally subject to seasonal variations. Demand for products is generally highest during the third and fourth quarters of the fiscal year and, accordingly, revenues are generally expected to be higher during these periods. General economic conditions and consumer spending patterns can negatively impact the Company’s operating results. Unfavorable local, regional, national, or global economic developments, global public health concerns, including the COVID-19 pandemic, or uncertainties could reduce consumer spending and adversely affect the Company’s business. Consumer spending on discretionary goods may also decline as a result of lower consumer confidence levels, even if prevailing economic conditions are otherwise favorable. Economic conditions in areas in which the Company operates stores, particularly in the Southeast, can have a major impact on the Company’s overall results of operations. Local influences such as corporate downsizing, inclement weather such as hurricanes and other storms, environmental conditions, and other events could adversely affect the Company’s operations in certain markets and in certain periods. Any extended period of adverse economic conditions or low consumer confidence is likely to have a negative effect on the Company’s business.

Sales of new boats from the Company’s top ten brands represent approximately 40.2% and 42.9% of total sales for the nine months ended June 30, 2023 and 2022, respectively, making them major suppliers of the Company. Of this amount, Malibu Boats, Inc., including its brands Malibu, Axis, Cobalt, Pursuit, Maverick, Hewes, Cobia and Pathfinder accounted for 14.4% and 15.6% of consolidated revenue for the nine months ended June 30, 2023 and 2022, respectively. As is typical in the industry, the Company contracts with most manufacturers under renewable annual dealer agreements, each of which provides the right to sell various makes and models of boats within a given geographic region. Any change or termination of these agreements, or the agreements discussed above, for any reason, or changes in competitive, regulatory, or marketing practices, including rebate or incentive programs, could adversely affect results of operations. Pre-owned boats are usually trade-ins from retail customers who are purchasing a boat from the Company.

**Principles of Consolidation**

As the sole managing member of OneWater LLC, OneWater Inc. operates and controls all of the businesses and affairs of OneWater LLC. Through OneWater LLC and its wholly-owned subsidiaries, as well as majority-owned subsidiaries over which the Company exercises control, OneWater Inc. conducts its business. As a result, OneWater Inc. consolidates the financial results of OneWater LLC and its subsidiaries and reports non-controlling interests related to the portion of units of OneWater LLC (the “OneWater LLC Units”) not owned by OneWater Inc., which will reduce net income (loss) attributable to OneWater Inc.’s Class A stockholders. As of June 30, 2023, OneWater Inc. owned 90.9% of the economic interest of OneWater LLC.

Commencing December 31, 2021, the Company owns 80% of the economic interest of Quality Assets and Operations, LLC, over which the Company exercises control and the minority interest in this subsidiary has been recorded accordingly. See Note 4 for additional information regarding the acquisition.

**Basis of Financial Statement Preparation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) for interim financial statements, which do not include all the information and notes required by such accounting principles for annual financial statements. The unaudited condensed consolidated financial statements should be read in conjunction with OneWater Inc.’s Annual Report on Form 10-K for the year ended September 30, 2022. All adjustments, consisting of only normal recurring adjustments considered by management to be necessary for fair presentation, have been reflected in these unaudited condensed consolidated financial statements.

All intercompany transactions have been eliminated in consolidation. The Company operates on a fiscal year basis with the first day of the fiscal year being October 1, and the last day of the year ending on September 30.

## **2. Summary of Significant Accounting Policies**

### **Cash**

At times the amount of cash on deposit may exceed the federally insured limit of the bank. Deposit accounts at each of the institutions are insured up to \$250,000 by the Federal Deposit Insurance Corporation (FDIC). At June 30, 2023 and September 30, 2022, the Company exceeded FDIC limits at various institutions. The Company has not experienced any losses in such accounts and believes there is little to no exposure to any significant credit risk.

### **Restricted Cash**

Restricted cash relates to amounts collected for pre-owned sales, in certain states, which are held in escrow on behalf of the respective buyers and sellers for future purchases of boats. Total customer deposits are shown as a liability on the consolidated balance sheets. These liabilities may be more than the applicable restricted cash balances and fluctuate due to timing differences and because in certain states the deposits are not restricted from use.

### **Inventories**

Inventories are stated at the lower of cost or net realizable value. The cost of the new and pre-owned boat inventory is determined using the specific identification method. In assessing lower of cost or net realizable value the Company considers the aging of the boats, historical sales of a brand and current market conditions. The cost of acquired, manufactured and assembled parts and accessories is determined using methods which vary by subsidiary and include both the average cost method and first-in, first-out ("FIFO").

### **Goodwill and Other Identifiable Intangible Assets**

Goodwill and intangible assets are accounted for in accordance with the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 350, "Intangibles - Goodwill and Other" ("ASC 350"), which provides that the excess of cost over the fair value of the net assets of businesses acquired, including other identifiable intangible assets, is recorded as goodwill. Goodwill is an asset representing operational synergies and future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. In accordance with ASC 350, Goodwill is tested for impairment at least annually, or more frequently when events or circumstances indicate that impairment might have occurred. ASC 350 also states that if an entity determines, based on an assessment of certain qualitative factors, that it is more likely than not that the fair value of a reporting unit is greater than its carrying amount, then a quantitative goodwill impairment test is unnecessary.

Identifiable intangible assets primarily consist of trade names, developed technologies, including design libraries, and customer relationships related to the acquisitions the Company has completed. The Company has determined that trade names have an indefinite life, as there are no economic, contractual or other factors that limit their useful lives and they are expected to generate value as long as the trade name is utilized by the Company, and therefore, are not subject to amortization. Developed technologies and customer relationships are amortized over their estimated useful lives of ten years and are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the asset may not be recoverable. Financial statement risk exists to the extent identifiable intangibles become impaired due to the decrease in the fair value of the identifiable assets.

### **Sales Tax**

The Company collects sales tax on all of the Company's sales to nonexempt customers and remits the entire amount to the states that imposed the sales tax on and concurrent with specific sales transactions. The Company's accounting policy is to exclude the tax collected and remitted to the states from revenues and cost of sales.

### **Revenue Recognition**

Revenue is recognized from the sale of products and commissions earned on new and pre-owned boats (including used, brokerage, consignment and wholesale) when ownership is transferred to the customer, which is generally upon acceptance or delivery to the customer. At the time of acceptance or delivery, the customer is able to direct the use of, and obtain substantially all of the benefits at such time. We are the principal with respect to revenue from new, pre-owned and consignment sales and such revenue is recorded at the gross sales price. With respect to brokerage transactions, we are acting as an agent in the transaction, therefore the fee or commission is recorded on a net basis.

Revenue from parts and accessories sold directly to a customer (not on a repair order) is recognized when control of the item is transferred to the customer, which is typically upon shipment. Revenue from parts and service operations (boat maintenance and repairs) are recorded over time as services are performed. Satisfaction of this performance obligation creates an asset with no alternative use for which an enforceable right to payment for performance to date exists within our contractual agreements. Each boat maintenance and repair service is a single performance obligation that includes both the parts and labor associated with the service. Payment for boat maintenance and repairs is typically due upon the completion of the service, which is generally completed within a period of one year or less from contract inception. The Company recorded contract assets in prepaid expenses and other current assets of \$4.8 million and \$3.7 million as of June 30, 2023 and September 30, 2022.

Certain parts and service transactions require the Company to perform shipping and handling activities after the transfer of control to the customer (e.g., when control transfers prior to delivery). They are considered fulfillment activities and are included in selling, general and administrative expenses.

Revenue from storage and marina operations is recognized on a straight-line basis over the term of the contract as services are completed. Revenue from arranging financing, insurance and extended warranty contracts to customers through various third-party financial institutions and insurance companies is recognized when the related boats are sold. We do not directly finance our customers' boat, motor or trailer purchases. We are acting as an agent in the transaction, therefore the commission is recorded on a net basis. Subject to our agreements and in the event of early cancellation, prepayment or default of such loans or insurance contracts by the customer, we may be assessed a chargeback for a portion of the commission paid by the third-party financial institutions and insurance companies. We reserve for these chargebacks based on our historical experience with repayments or defaults. Chargebacks were not material to the unaudited condensed consolidated financial statements for the three and nine months ended June 30, 2023 and 2022.

Contract liabilities consist of deferred revenues from marina and storage operations and customer deposits and are classified in customer deposits in the Company's unaudited condensed consolidated balance sheets. Deposits received from customers are recorded as a liability until the related sales orders have been fulfilled by us and control of the vessel or part/accessory is transferred to the customer. The activity in customer deposits for the three and nine months ended June 30, 2023 is as follows:

(\$ in thousands)	<b>Three Months Ended June 30, 2023</b>	<b>Nine Months Ended June 30, 2023</b>
Beginning contract liability	\$ 59,020	\$ 65,460
Revenue recognized from contract liabilities included in the beginning balance	(36,011)	(62,655)
Increases due to business combinations and cash received, net of amounts recognized in revenue during the period	33,114	53,318
Ending contract liability	<u>\$ 56,123</u>	<u>\$ 56,123</u>

The following tables set forth percentages on the timing of revenue recognition for the three and nine months ended June 30, 2023 and 2022.

	<b>Three Months Ended June 30, 2023</b>	<b>Three Months Ended June 30, 2022</b>
Goods and services transferred at a point in time	94.3 %	95.0 %
Goods and services transferred over time	5.7 %	5.0 %
Total Revenue	<u>100.0 %</u>	<u>100.0 %</u>

	<b>Nine Months Ended June 30, 2023</b>	<b>Nine Months Ended June 30, 2022</b>
Goods and services transferred at a point in time	94.0 %	94.6 %
Goods and services transferred over time	6.0 %	5.4 %
Total Revenue	<u>100.0 %</u>	<u>100.0 %</u>

### Income Taxes

OneWater Inc. is a corporation and as a result, is subject to U.S. federal, state and local income taxes. We account for income taxes under the asset and liability method, which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events included in the consolidated financial statements. Under this method, we determine deferred tax assets and liabilities on the basis of the differences between the book value and tax bases of assets and liabilities by using enacted tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in income in the period in which the enactment date occurs. We recognize deferred tax assets to the extent we believe these assets are more-likely-than-not to be realized. In making such a determination, we consider all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, tax planning strategies and recent results of operations.

OneWater LLC is treated as a partnership for U.S. federal income tax purposes and therefore does not pay U.S. federal income tax on its taxable income. Instead, the OneWater LLC members are liable for U.S. federal income tax on their respective shares of the Company's taxable income reported on the members' U.S. federal income tax returns.

When there are situations with uncertainty as to the timing of the deduction, the amount of the deduction, or the validity of the deduction, the Company adjusts the financial statements to reflect only those tax positions that are more-likely-than-not to be sustained. Positions that meet this criterion are measured using the largest benefit that is more than 50% likely to be realized. Interest and penalties related to income taxes are included in the benefit (provision) for income taxes in the consolidated statements of operations.

### **Vendor Consideration Received**

Consideration received from vendors is accounted for in accordance with FASB Accounting Standards Codification 330, "Inventory" ("ASC 330"). Pursuant to ASC 330, manufacturer incentives based upon cumulative volume of sales and purchases are recorded as a reduction of inventory cost and related cost of sales when the amounts are probable and reasonably estimable.

### **Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities as of the date of the financial statements, and the reported amounts of revenues and expenses during the periods presented. Actual results could differ materially from these estimates. Estimates and assumptions are reviewed periodically, and the effects of any revisions are reflected in the consolidated financial statements in the period they are determined to be necessary. Significant estimates made in the accompanying unaudited condensed consolidated financial statements include, but are not limited to, those relating to inventory mark downs, certain assumptions related to intangible and long-lived assets and valuation of contingent consideration.

### **Segment Information**

Effective August 9, 2022, we completed the acquisition of Ocean Bio-Chem, Inc., and Star Brite Europe, Inc (collectively "Ocean Bio-Chem"), which changed management's reporting structure and operating activities. We now report our operations through two reportable segments: Dealerships and Distribution. The Dealership segment engages in the sale of new and pre-owned boats, arranges financing and insurance products, performs repairs and maintenance services, offers marine related parts and accessories and offers slip and storage accommodations in certain locations. The Distribution segment engages in the manufacturing, assembly and distribution primarily of marine related products to distributors, big box retailers and online retailers through a network of warehouse and distribution centers. Each reporting segment has discrete financial information and is regularly reviewed by the Company's chief operating decision maker ("CODM") to assess performance and allocate resources. The Company has identified its Chief Executive Officer as its CODM. The change in reportable segments had no impact on the Company's previously reported historical consolidated financial statements.

## **3. New Accounting Pronouncements**

In October 2021, the FASB issued ASU 2021-08, "Business Combinations (Topic 805) – Accounting for Contract Assets and Contract Liabilities from Contracts with Customers", which is intended to improve the accounting for acquired revenue contracts with customers in a business combination by addressing diversity in practice and inconsistency related to the recognition of an acquired contract liability and payment terms and their effect on subsequent revenue recognized by the acquirer. The pronouncement is effective for a public company's annual reporting periods beginning after December 15, 2022, and interim periods within those annual periods. The Company is currently evaluating the impact that this standard will have on the consolidated financial statements. The Company plans to adopt the pronouncement in fiscal year 2024.

Other than as noted above, there are no new accounting pronouncements that are expected to have a material effect on our consolidated financial statements.

## **4. Acquisitions**

The results of operations of acquisitions are included in the accompanying unaudited condensed consolidated financial statements from the acquisition date. The purchase price of acquisitions is allocated to identifiable tangible assets and intangible assets acquired based on their estimated fair values at the acquisition date, with the excess being allocated to goodwill. Under the acquisition method of accounting, the purchase price is allocated to the tangible and intangible assets acquired and liabilities assumed based on information currently available. For the acquisitions of Taylor Marine Centers and Harbor View Marine, the valuation of tangible assets, assumed liabilities and identifiable intangible assets are preliminary as the acquisitions are subject to certain customary closing and post-closing adjustments.

For the nine months ended June 30, 2023, the Company completed the following transactions:

- On October 1, 2022, Taylor Marine Centers with locations in Maryland and Delaware
- On December 1, 2022, Harbor View Marine with locations in Alabama and Florida

Consideration paid for the acquisitions was \$41.8 million with \$28.6 million paid at closing, \$10.6 million in non-cash financing and the remaining \$2.6 million in estimated payments of contingent consideration. The estimated payments of contingent consideration are part of earnouts related to the achievement of certain post-acquisition increases in adjusted EBITDA of the acquired companies. The acquisition contingent consideration was developed using weighted average projections based on the Company's historical experience and current forecasts for the industry. There are no minimum or maximum payouts on the acquisition contingent consideration.

The table below summarizes the preliminary fair values of the assets acquired and liabilities assumed at the acquisition date, including the goodwill recorded as a result of the transactions:

**Summary of Assets Acquired and Liabilities Assumed**

(\$ in thousands)	<b>Total Acquisitions</b>
Accounts receivable	\$ 188
Inventories	6,232
Prepaid expenses	73
Property and equipment	11,587
Operating lease right-of-use assets	2,952
Identifiable intangible assets	8,800
Goodwill	18,480
Accounts payable	(17)
Accrued expenses	(354)
Customer deposits	(1,000)
Notes payable - floor plan	(2,228)
Operating lease liabilities	(2,952)
Aggregate acquisition date fair value	<u>\$ 41,761</u>
Consideration transferred	<u>\$ 41,761</u>

In connection with the acquisition of Harbor View Marine, an entity affiliated with the Company agreed to acquire the real estate for the two acquired locations, in effect providing non-cash financing. The Company has accounted for this transaction as a sale and leaseback of the properties in our unaudited condensed consolidated financial statements. There was no gain or loss recorded as part of the transaction. The leases for the two properties include an initial term of 15 years and two, five-year renewal options. The leases are accounted for as operating leases and are included in the operating lease right-of-use assets and operating lease liabilities on the unaudited condensed consolidated balance sheet.

We expect substantially all of the goodwill related to acquisitions completed during the nine months ended June 30, 2023 to be deductible for federal income tax purposes. The fair value of trade name intangible assets as of the acquisition date were determined using the relief from royalty model.

Included in our results for the three and nine months ended June 30, 2023, the acquisitions contributed \$20.5 million and \$47.2 million to our consolidated revenue and \$2.9 million and \$5.7 million to our income before income tax expense, respectively. Costs related to acquisitions are included in transaction costs and primarily relate to legal, accounting, valuation and other fees, which are charged directly to operations in the accompanying consolidated statements of operations as incurred in the amount of \$0.1 million and \$1.1 million for the three and nine months ended June 30, 2023, respectively. Comparatively, we recorded \$1.2 million and \$4.9 million in acquisition related transaction costs for the three and nine months ended June 30, 2022, respectively.



The following unaudited pro forma summary presents consolidated information as if all acquisitions in the three and nine month period ended June 30, 2023 and 2022 had occurred on October 1, 2021:

(\$ in thousands)	Three Months Ended June 30, 2023		Three Months Ended June 30, 2022	
	(Unaudited)			
Pro forma revenue	\$	594,339	\$	604,513
Pro forma net income	\$	33,290	\$	69,181

  

(\$ in thousands)	Nine Months Ended June 30, 2023		Nine Months Ended June 30, 2022	
	(Unaudited)			
Pro forma revenue	\$	1,488,033	\$	1,522,588
Pro forma net income	\$	71,869	\$	143,448

The amounts have been calculated by applying our accounting policies and estimates. Pro forma net income has been tax affected based on the Company's effective tax rate in the historical periods presented.

## 5. Accounts Receivable

Accounts receivable primarily consists of trade accounts receivable, contracts in transit and manufacturer receivables. Trade receivables include amounts due from customers on the sale of boats, parts, service, and storage. Contracts in transit represent anticipated funding from the loan agreement customers execute at the dealership when they purchase their new or pre-owned boat. These finance contracts are typically funded within 30 days. Amounts due from manufacturers represent receivables for various manufacturer incentive programs and parts and service work performed pursuant to the manufacturers' warranties.

The allowance for credit losses is estimated based on past collection experience, current conditions and reasonable and supportable forecasts. The activity for charges and subsequent recoveries is immaterial.

Accounts receivable consisted of the following:

(\$ in thousands)	June 30, 2023		September 30, 2022	
Contracts in transit	\$	51,337	\$	14,543
Trade accounts receivable		33,129		37,359
Manufacturer receivable		10,373		7,224
Total accounts receivable		94,839		59,126
Less – allowance for credit losses		(867)		(1,166)
Total accounts receivable, net	\$	93,972	\$	57,960

## 6. Inventories

Inventories consisted of the following at:

(\$ in thousands)	June 30, 2023		September 30, 2022	
New vessels	\$	426,932	\$	243,090
Pre-owned vessels		68,508		51,607
Work in process, parts and accessories		77,492		78,262
	\$	572,932	\$	372,959

## 7. Goodwill and Other Identifiable Intangible Assets

Our acquisitions have resulted in the recording of goodwill and other identifiable intangible assets. Goodwill is an asset representing operational synergies and future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized. Intangible assets consist of internally developed software, domain names and other identifiable intangible assets such as trade names, developed technologies, including design libraries, and customer relationships related to the acquisitions the Company has completed. The changes in goodwill and identifiable intangible assets are as follows:

(\$ in thousands)	Goodwill	Trade Names	Developed Technologies	Customer Relationships	Domain Names	Internally Developed Software	Total Intangible Assets, net
	Unamortized	Unamortized	Amortized	Amortized	Amortized	Amortized	
Net balance as of September 30, 2022	378,588	186,779	14,274	101,230	1,970	2,218	306,471
Acquisitions during the nine months ended June 30, 2023	18,480	8,800	-	-	815	652	10,267
Other adjustments during the nine months ended June 30, 2023	401	-	-	-	-	-	-
Accumulated amortization for the nine months ended June 30, 2023	-	-	(1,159)	(8,062)	(359)	(382)	(9,962)
Net balance as of June 30, 2023	<u>\$ 397,469</u>	<u>\$ 195,579</u>	<u>\$ 13,115</u>	<u>\$ 93,168</u>	<u>\$ 2,426</u>	<u>\$ 2,488</u>	<u>\$ 306,776</u>

Amortization expense was \$3.4 million and \$10.0 million for the three and nine months ended June 30, 2023, and is recorded in depreciation and amortization expense in the unaudited condensed consolidated statements of operations. Amortization expense was \$2.1 million and \$4.7 million for the three and nine months ended June 30, 2022. For acquisitions during the nine months ended June 30, 2023, the weighted average useful life of total intangible assets is 4.4 years with the weighted average useful life of acquisitions for domain names and internally developed software being 4.3 and 4.5 years, respectively.

The following table summarizes the expected amortization expense for fiscal years 2023 through 2027 and thereafter (\$ in thousands):

2023 (excluding the nine months ended June 30, 2023)	\$	3,376
2024		13,506
2025		13,506
2026		13,506
2027		13,271
Thereafter		54,032
	<u>\$</u>	<u>111,197</u>

As of June 30, 2023, the carrying value of goodwill totaled \$397.5 million, of which \$298.5 million was related to our Dealerships reporting segment and \$99.0 million was related to our Distribution reporting segment. As of September 30, 2022, the carrying value of goodwill totaled approximately \$378.6 million, of which \$280.0 million was related to our Dealerships reporting segment and \$98.6 million was related to our Distribution reporting segment.

## 8. Notes Payable — Floor Plan

The Company maintains an ongoing wholesale marine products inventory financing program with a syndicate of banks. The program is administered by Wells Fargo Commercial Distribution Finance, LLC (“Wells Fargo”). On February 14, 2023, the Company and certain of its subsidiaries entered into the Fourth Amendment to the Seventh Amended and Restated Inventory Financing Agreement (as amended, the “Inventory Financing Facility”) with Wells Fargo and the other financial institutions party thereto to increase the maximum borrowing amount available under the Inventory Financing Facility to \$550.0 million. The Inventory Financing Facility expires on December 1, 2023. The outstanding balance of the facility was \$444.8 million and \$267.1 million, as of June 30, 2023 and September 30, 2022, respectively.

Interest on new boats and for rental units is calculated using the Adjusted 30-Day Average SOFR (as defined in the Inventory Financing Facility) (“SOFR”) plus an applicable margin of 2.75% to 5.00% depending on the age of the inventory. Interest on pre-owned boats is calculated at the new boat rate plus 0.25%. Wells Fargo will finance 100.0% of the vendor invoice price for new boats, engines, and trailers. As of June 30, 2023 the interest rate on the Inventory Financing Facility ranged from 7.93% to 10.18% for new inventory and 8.18% to 10.43% for pre-owned inventory. As of September 30, 2022 the interest rate on the Inventory Financing Facility ranged from 5.33% to 7.58% for new inventory and 5.58% to 7.83% for pre-owned inventory. Borrowing capacity available at June 30, 2023 and September 30, 2022 was \$105.2 million and \$232.9 million, respectively.

The Inventory Financing Facility has certain financial and non-financial covenants as specified in the agreement. The financial covenants include requirements to comply with a maximum funded debt to EBITDA ratio (as defined in the Inventory Financing Facility). In addition, certain non-financial covenants could restrict the Company's ability to sell assets (excluding inventory in the normal course of business), engage in certain mergers and acquisitions, incur additional debt and pay cash dividends or distributions, among others. The Company was in compliance with all covenants at June 30, 2023.

The collateral for the Inventory Financing Facility consists primarily of our inventory that is financed through the Inventory Financing Facility and related assets, including accounts receivable, bank accounts and proceeds of the foregoing, and excludes the collateral that underlies the term note payable to Truist Bank.

## 9. Long-term Debt and Line of Credit

On August 9, 2022, the Company and certain of its subsidiaries entered into the Amended and Restated Credit Agreement (the "A&R Credit Facility") with Truist Bank. The A&R Credit Facility provides for a \$65.0 million revolving credit facility (the "A&R Revolving Facility") that may be used for revolving credit loans (including up to \$5.0 million in swingline loans and up to \$5.0 million in letters of credit) and a \$445.0 million term loan (the "A&R Term Loan"). Subject to certain conditions, the available amount under the revolving credit facility and term loans may be increased by \$125.0 million in the aggregate. The A&R Credit Facility bears interest at a rate that is equal to Term SOFR plus an applicable margin ranging from 1.75% to 2.75% based on certain consolidated leverage ratio measures. The A&R Revolving Facility matures on August 9, 2027. The A&R Term Loan is repayable in installments beginning December 31, 2022, with the remainder due on August 9, 2027.

The A&R Credit Facility is collateralized by certain real and personal property (including certain capital stock) of the Company and its subsidiaries. The collateral does not include inventory and certain other assets of the Company's subsidiaries financed under the Inventory Financing Facility. The A&R Credit Facility is subject to certain financial covenants related to the maintenance of a minimum fixed charge coverage ratio and a maximum consolidated leverage ratio. The A&R Credit Facility also contains non-financial covenants and restrictive provisions that, among other things, limit the ability of the Company to incur additional debt, transfer or dispose of all of its assets, make certain investments, loans or payments and engage in certain transactions with affiliates. The Company was in compliance with all covenants at June 30, 2023.

Long-term debt consisted of the following at:

(\$ in thousands)	June 30, 2023	September 30, 2022
Term note payable to Truist Bank, secured and bearing interest at 7.14% at June 30, 2023 and 5.31% at September 30, 2022. The note requires quarterly principal payments commencing on December 31, 2022 and maturing with a full repayment on August 9, 2027	\$ 428,313	\$ 445,000
Revolving note payable for an amount up to \$65.0 million to Truist Bank, secured and bearing interest at 7.14% at June 30, 2023. The note requires full repayment on August 9, 2027	30,000	-
Notes payable to commercial vehicle lenders secured by the value of the vehicles bearing interest at rates ranging from 0.0% to 8.4% per annum. The notes require monthly installment payments of principal and interest ranging from \$100 to \$5,600 through July 2028	4,158	4,173
Note payable to Tom George Yacht Group, unsecured and bearing interest at 5.5% per annum. The note requires monthly interest payments, with a balloon payment of principal due on December 1, 2023	2,056	2,056
Note payable to Norfolk Marine Company, unsecured and bearing interest at 4.0% per annum. The note requires quarterly interest payments, with a balloon payment of principal due on December 1, 2024	1,126	1,126
Total debt outstanding	465,653	452,355
Less current portion (net of debt issuance costs)	(23,896)	(21,642)
Less unamortized portion of debt issuance costs	(7,868)	(9,551)
Long-term debt, net of current portion and unamortized debt issuance costs	<u>\$ 433,889</u>	<u>\$ 421,162</u>

## 10. Stockholders' and Members' Equity

### Equity-Based Compensation

We maintain the OneWater Marine Inc. Omnibus Incentive Plan (the "LTIP") to incentivize individuals providing services to OneWater Inc. and its subsidiaries and affiliates. The LTIP provides for the grant, from time to time, at the discretion of the board of directors of OneWater Marine Inc. (the "Board") or a committee thereof, of (1) stock options, (2) stock appreciation rights, (3) restricted stock, (4) restricted stock units, (5) stock awards, (6) dividend equivalents, (7) other stock-based awards, (8) cash awards, (9) substitute awards and (10) performance awards. The total number of shares reserved for issuance under the LTIP that may be issued pursuant to incentive stock options (which generally are stock options that meet the requirements of Section 422 of the Code) is 1,574,646. The LTIP is and will continue to be administered by the Board, except to the extent the Board elects a committee of directors to administer the LTIP. Class A common stock subject to an award that expires or is cancelled, forfeited, exchanged, settled in cash or otherwise terminated without delivery of shares (including forfeiture of restricted stock awards) and shares withheld to pay the exercise price of, or to satisfy the withholding obligations with respect to, an award will again be available for delivery pursuant to other awards under the LTIP.

During the nine months ended June 30, 2023, the Board approved the grant of 83,036 performance-based restricted stock units, which represents 100% of the target award. Performance-based restricted stock units provide an opportunity for the recipient to receive a number of shares of our common stock based on our performance goals. A performance-based restricted stock unit equals one share of common stock of the Company. Of this amount, 13,288 performance-based restricted stock units fully vest on October 1, 2023 and the remaining 69,748 restricted stock units vest in three equal annual installments commencing on October 1, 2023. As of June 30, 2023, the Company estimated achievement of the performance targets at 80%.

During the nine months ended June 30, 2023, the Board approved the grant of 133,735 time-based restricted stock units. Of this amount, 22,550 restricted stock units fully vest on October 1, 2023 and the remaining 111,185 restricted stock units vest in three equal annual installments commencing on October 1, 2023.

Compensation cost for time-based restricted stock units is based on the closing price of our common stock on the date immediately preceding the grant and is recognized on a graded basis over the applicable vesting periods. Compensation cost for performance-based restricted stock units is based on the closing price of our common stock on the date immediately preceding the grant and the ultimate performance level achieved and is recognized on a graded basis over the applicable vesting period. The Company recognized \$1.9 million and \$2.5 million of compensation expense for the three months ended June 30, 2023 and 2022, respectively, which includes \$0.9 million and \$1.3 million of compensation expense for the three months ended June 30, 2023 and 2022, respectively, for performance-based restricted stock units. The Company recognized \$6.6 million and \$7.3 million of compensation expense for the nine months ended June 30, 2023 and 2022, respectively, which includes \$3.0 million and \$4.0 million of compensation expense for the nine months ended June 30, 2023 and 2022, respectively, for the performance-based restricted stock units.

The following table further summarizes activity related to restricted stock units for the nine months ended June 30, 2023:

	Restricted Stock Unit Awards	
	Number of Shares	Weighted Average Grant Date Fair Value
Unvested at September 30, 2022	559,793	\$ 28.01
Awarded	216,771	30.08
Vested	(163,393)	23.44
Forfeited	(2,001)	38.66
Unvested at June 30, 2023	611,170	\$ 29.93

As of June 30, 2023, the total unrecognized compensation expense related to outstanding equity awards was \$5.7 million, which the Company expects to recognize over a weighted-average period of 1.3 years.

We issue shares of our Class A common stock upon the vesting of performance-based restricted stock units and time-based restricted stock units. These shares are issued from our authorized and not outstanding common stock. In addition, in connection with the vesting of restricted stock units, we repurchase a portion of shares issued equal to the amount of employee income tax withholding.

## Earnings Per Share

Basic and diluted earnings per share of Class A common stock is computed by dividing net income attributable to OneWater Inc. by the weighted-average number of Class A common stock outstanding during the period. Diluted earnings per share is computed by giving effect to all potentially dilutive shares.

The following table sets forth the calculation of earnings per share for the three months ended June 30, 2023 and 2022 (in thousands, except per share data):

<b>Earnings per share:</b>	<b>Three Months Ended June 30, 2023</b>	<b>Three Months Ended June 30, 2022</b>
<b>Numerator:</b>		
Net income attributable to OneWater Inc.	\$ 28,570	\$ 55,977
<b>Denominator:</b>		
Weighted-average number of unrestricted outstanding common shares used to calculate basic net income per share	14,314	14,133
Effect of dilutive securities:		
Restricted stock units	356	379
Employee stock purchase plan	5	-
Diluted weighted-average shares of Class A common stock outstanding used to calculate diluted earnings per share	14,675	14,512
<b>Earnings per share of Class A common stock – basic</b>	<b>\$ 2.00</b>	<b>\$ 3.96</b>
<b>Earnings per share of Class A common stock – diluted</b>	<b>\$ 1.95</b>	<b>\$ 3.86</b>

The following table sets forth the calculation of earnings per share for the nine months ended June 30, 2023 and 2022 (in thousands, except per share data):

<b>Earnings per share:</b>	<b>Nine Months Ended June 30, 2023</b>	<b>Nine Months Ended June 30, 2022</b>
<b>Numerator:</b>		
Net income attributable to OneWater Inc.	\$ 60,274	\$ 112,293
<b>Denominator:</b>		
Weighted-average number of unrestricted outstanding common shares used to calculate basic net income per share	14,317	13,791
Effect of dilutive securities:		
Restricted stock units	318	414
Employee stock purchase plan	4	-
Diluted weighted-average shares of Class A common stock outstanding used to calculate diluted earnings per share	14,639	14,205
<b>Earnings per share of Class A common stock – basic</b>	<b>\$ 4.21</b>	<b>\$ 8.14</b>
<b>Earnings per share of Class A common stock – diluted</b>	<b>\$ 4.12</b>	<b>\$ 7.90</b>

On March 30, 2022, the Board approved a share repurchase program up to \$50 million. During the nine months ended June 30, 2023, the Company repurchased and retired 63,353 shares of Class A common stock under the repurchase program for a purchase price of approximately \$1.6 million. As of June 30, 2023 the Company has repurchased and retired 73,487 shares of Class A common stock under the repurchase program for a purchase price of approximately \$1.9 million. As of June 30, 2023, approximately \$48.1 million remained available for future purchase under the repurchase program. The repurchase program does not have a predetermined expiration date.

Shares of Class B common stock and unvested restricted stock units do not share in the income (losses) of the Company and are therefore not participating securities. As such, separate presentation of basic and diluted earnings per share under the two-class method has not been presented.

The following number of weighted-average potentially dilutive shares were excluded from the calculation of diluted earnings per share because the effect of including such potentially dilutive shares would have been antidilutive upon conversion (in thousands):

	<b>Three Months Ended June 30, 2023</b>	<b>Three Months Ended June 30, 2022</b>
Class B common stock	1,430	1,430
Restricted Stock Units	216	256
	<u>1,646</u>	<u>1,686</u>

  

	<b>Nine Months Ended June 30, 2023</b>	<b>Nine Months Ended June 30, 2022</b>
Class B common stock	1,430	1,560
Restricted Stock Units	281	233
	<u>1,711</u>	<u>1,793</u>

### Employee Stock Purchase Plan

At the Company’s 2021 Annual Meeting of Stockholders (the “Annual Meeting”), held on February 23, 2021, the Company’s stockholders approved the OneWater Marine Inc. 2021 Employee Stock Purchase Plan (the “ESPP”), which was approved and adopted by the Board as of January 13, 2021 (the “Adoption Date”), subject to stockholder approval at the Annual Meeting. The effective date of the ESPP is February 23, 2021, and, unless earlier terminated, the ESPP will expire on the twentieth anniversary of the Adoption Date. The ESPP will be administered by the Board or by one or more committees to which the Board delegates such administration.

The ESPP enables eligible employees to purchase shares of the Company’s Class A common stock at a discount through participation in discrete offering periods. The ESPP is intended to qualify as an employee stock purchase plan under section 423 of the Internal Revenue Code of 1986, as amended. Up to a maximum of 449,257 shares of the Company’s Class A common stock may be issued under the ESPP as of June 30, 2023, subject to certain adjustments as set forth in the ESPP. On the first day of each fiscal year during the term of the ESPP, beginning on October 1, and ending on (and including) September 30, the number of shares of Class A common stock that may be issued under the ESPP will increase by a number of shares equal to the least of (i) 1% of the outstanding shares on the Adoption Date, or (ii) such lesser number of shares (including zero) that the administrator determines for purposes of the annual increase for that fiscal year. The number of shares of Class A common stock that may be granted to any single participant in any single option period will be subject to certain limitations set forth in the plan.

The Company recorded equity-based compensation of \$0.2 million and \$0.6 million during the three and nine months ended June 30, 2023, respectively, related to the ESPP. As of June 30, 2023, the Company had current liabilities of \$1.0 million for future purchases of shares under the ESPP. During the nine months ended June 30, 2023, 43,692 shares were issued under the ESPP at an average price per share of \$24.31.

We used a Black-Scholes model to estimate the fair value of the options granted to purchase shares issued pursuant to the ESPP. Volatility is based on the historical volatility in our common stock. The risk-free rate for periods within the contractual term of the options is based on the U.S. Treasury yield curve in effect at the time of grant.

The following are the weighted-average assumptions used for the period ended June 30, 2023:

	<b>2023</b>
Dividend yield	0.0 %
Risk-free interest rate	4.8 %
Volatility	45.6 %
Expected life	Six months

### Distributions

During the nine months ended June 30, 2023, the Company made distributions to OneWater Unit Holders for certain permitted tax payments.

## 11. Fair Value Measurements

In determining fair value, the Company uses various valuation approaches including market, income and/or cost approaches. FASB standard “Fair Value Measurements” (Topic 820) establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are inputs that market participants would use in pricing the asset or liability developed based on market data obtained from independent sources. Unobservable inputs are those that reflect the Company’s expectation of the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances. The hierarchy is broken down into three levels based on the reliability of inputs as follows:

Level 1 – Valuations based on quoted prices in active markets for identical assets or liabilities that the Company has the ability to access. Assets utilizing Level 1 inputs include marketable securities that are actively traded.

Level 2 – Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly.

Level 3 – Valuations based on inputs that are unobservable and significant to the overall fair value measurement. Asset and liability measurements utilizing Level 3 inputs include those used in estimating fair value of non-financial assets and non-financial liabilities in purchase acquisitions, those used in assessing impairment of property, plant and equipment and other intangibles, those used in the reporting unit valuation in the annual goodwill impairment evaluation and those used in the valuation of contingent consideration.

The availability of observable inputs can vary and is affected by a wide variety of factors. To the extent that valuation is based on models or inputs that are less observable or unobservable in the market, the determination of fair value requires more judgment. Accordingly, the degree of judgment required in determining fair value is greatest for assets and liabilities categorized in Level 3. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes, the level in the fair value hierarchy within which the fair value measurement is disclosed is determined based on the lowest level input that is significant to the fair value measurement. Fair value measurements can be volatile based on various factors that may or may not be within the Company’s control.

The following tables summarize the Company’s financial assets and liabilities measured at fair value in the accompanying unaudited condensed consolidated balance sheets as of June 30, 2023 and September 30, 2022

(\$ in thousands)	June 30, 2023			
	Level 1	Level 2	Level 3	Total
Assets:				
Investment in Equity Securities	\$ 588	\$ -	\$ -	\$ 588
Liabilities:				
Contingent Consideration	-	-	25,051	25,051

(\$ in thousands)	September 30, 2022			
	Level 1	Level 2	Level 3	Total
Assets:				
Investment in Equity Securities	\$ 772	\$ -	\$ -	\$ 772
Liabilities:				
Contingent Consideration	-	-	37,402	37,402

There were no transfers between the valuation hierarchy Levels 1, 2, and 3 for the three and nine months ended June 30, 2023.

We measure all equity investments that do not result in consolidation and are not accounted for under the equity method at fair value with the change in fair value included in other expense (income), net, in the unaudited condensed consolidated statements of operations. The fair value of equity investments is measured using quoted prices in its active markets. The investment in equity securities balance is recorded in other long-term assets in the unaudited condensed consolidated balance sheets and consists of a \$0.6 million investment in Forza X1, Inc.

The portion of unrealized gains (losses) recognized related to equity securities still held as of June 30, 2023 consists of the following:

(\$ in thousands)	<b>Three Months Ended June 30, 2023</b>
Net gain (loss) recognized during the period on equity securities	\$ 96
Less net gain (loss) recognized during the period on equity securities sold during the period	-
Unrealized gain (loss) recognized during the reporting period on equity securities still held at the reporting date	<u>\$ 96</u>

  

(\$ in thousands)	<b>Nine Months Ended June 30, 2023</b>
Net gain (loss) recognized during the period on equity securities	\$ (184)
Less net gain (loss) recognized during the period on equity securities sold during the period	-
Unrealized gain (loss) recognized during the reporting period on equity securities still held at the reporting date	<u>\$ (184)</u>

There were no unrealized gains or losses recognized for the three and nine months ended June 30, 2022 related to equity securities.

We estimate the fair value of contingent consideration using a probability-weighted discounted cash flow model based on forecasted future earnings or other agreed upon metrics including the production of acquisition leads. The acquisition contingent consideration liability has been accounted for based on inputs that are unobservable and significant to the overall fair value measurement (Level 3). The contingent consideration balance is recorded in other payables and accrued expenses and other long-term liabilities in the unaudited condensed consolidated balance sheets. Changes in fair value and net present value of contingent consideration are recorded in change in fair value of contingent consideration in the unaudited condensed consolidated statements of operations. The fair value of contingent consideration is reassessed on a quarterly basis.

The following table sets forth the changes in fair value of our contingent consideration for the three and nine months ended June 30, 2023:

(\$ in thousands)	<b>Three Months Ended June 30, 2023</b>
Balance as of March 31, 2023	\$ 26,275
Additions from acquisitions	—
Settlement of contingent consideration	(1,660)
Change in fair value, including accretion	436
Balance as of June 30, 2023	<u>\$ 25,051</u>

  

(\$ in thousands)	<b>Nine Months Ended June 30, 2023</b>
Balance as of September 30, 2022	\$ 37,402
Additions from acquisitions	2,550
Settlement of contingent consideration	(15,665)
Change in fair value, including accretion	764
Balance as of June 30, 2023	<u>\$ 25,051</u>

## 12. Income Taxes

The Company is a corporation and, as a result, is subject to U.S. federal, state and local income taxes. OneWater LLC is treated as a pass-through entity for U.S. federal tax purposes and in most state and local jurisdictions. As such, OneWater LLC's members, including the Company, are liable for federal and state income taxes on their respective shares of OneWater LLC's taxable income.

Our effective tax rates of 23.0% and 22.6% for the three months ending June 30, 2023 and 2022, respectively, and 22.9% and 21.9% for the nine months ending June 30, 2023 and 2022, respectively, differ from statutory rates primarily due to earnings allocated to non-controlling interests.

The Company recognizes deferred tax assets to the extent it believes these assets are more-likely-than-not to be realized. In making such a determination, the Company considers all available positive and negative evidence, including future reversals of existing temporary differences, projected future taxable income, tax planning strategies and recent results of operations. Based on our cumulative earnings history and forecasted future sources of taxable income, we believe that we will fully realize our deferred tax asset in the future. The Company has not recorded a valuation allowance.



As of June 30, 2023 and September 30, 2022, the Company has not recognized any uncertain tax positions, penalties, or interest as management has concluded that no such positions exist. The Company is subject to examination in the US Federal and certain state tax jurisdictions for the tax years beginning with the year ended September 30, 2020. In November 2022, the Company received notification that the IRS intends to commence an audit of the federal income tax return of OneWater LLC's partnership for the tax year ended December 31, 2020. Audit outcomes and the timing of settlements of asserted income tax liabilities, if any, are subject to significant uncertainty.

### **Tax Receivable Agreement**

In connection with the IPO, the Company entered into a tax receivable agreement (the "Tax Receivable Agreement") with certain of the owners of OneWater LLC. As of June 30, 2023 and September 30, 2022, our liability under the Tax Receivable Agreement was \$46.4 million, representing 85% of the calculated net cash savings in U.S. federal, state and local income tax and franchise tax that OneWater Inc. anticipates realizing in future years from the result of certain increases in tax basis and certain tax benefits attributable to imputed interest as a result of OneWater Inc.'s acquisition of OneWater LLC Units pursuant to an exercise of the Redemption Right or the Call Right (each as defined in the amended and restated limited liability company agreement of OneWater LLC (the "OneWater LLC Agreement")).

The projection of future taxable income involves significant judgment. Actual taxable income may differ from our estimates, which could significantly impact our ability to make payments under the Tax Receivable Agreement. We have determined it is more-likely-than-not that we will be able to utilize all of our deferred tax assets subject to the Tax Receivable Agreement; therefore, we have recorded a liability under the Tax Receivable Agreement related to the tax savings we may realize from certain increases in tax basis and certain tax benefits attributable to imputed interest as a result of OneWater Inc.'s acquisition of OneWater LLC Units pursuant to an exercise of the Redemption Right or Call Right (each as defined in the OneWater LLC Agreement). If we determine the utilization of these deferred tax assets is not more-likely-than-not in the future, our estimate of amounts to be paid under the Tax Receivable Agreement would be reduced. In this scenario, the reduction of the liability under the Tax Receivable Agreement would result in a benefit to our consolidated statements of operations.

## **13. Contingencies and Commitments**

### **Employment Agreements**

The Company is party to employment agreements with certain executives, which provide for compensation, other benefits and severance payments under certain circumstances. The Company also has consulting and noncompete agreements in place with previous owners of acquired companies.

### **Claims and Litigation**

The Company is involved in various legal proceedings as either the defendant or plaintiff. Due to their nature, such legal proceedings involve inherent uncertainties including, but not limited to, court rulings, negotiations between the affected parties and other actions. Management assesses the probability of losses or gains for such contingencies and accrues a liability and/or discloses the relevant circumstances as appropriate. In the opinion of management, it is not reasonably probable that the pending litigation, disputes or claims against the Company, if decided adversely, will have a material adverse effect on its financial condition, results of operations or cash flows. Additionally, based on the Company's review of the various types of claims currently known, there is no indication of a material reasonably possible loss in excess of amounts accrued. The Company currently does not anticipate that any known claim will materially adversely affect our financial condition, liquidity, or results of operations. However, the outcome of any matter cannot be predicted with certainty, and an unfavorable resolution of one or more matters presently known or arising in the future could have a material adverse effect on the Company's financial condition, liquidity or results of operations.

### **Risk Management**

The Company is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions and natural disasters for which the Company carries commercial insurance. There have been no significant reductions in coverage from the prior year and settlements have not exceeded coverage in the past years.

## **14. Leases**

The Company leases real estate and equipment under operating lease agreements. Leases with an initial term of 12 months or less are not recorded on the balance sheet. We recognize lease expense for these leases on a straight-line basis over the lease term. For leases with terms in excess of 12 months, we record a right-of-use ("ROU") asset and lease liability based on the present value of lease payments over the lease term. We do not have any significant leases that have not yet commenced that create significant rights and obligations for us. The Company has elected the practical expedient not to separate lease and non-lease components for all leases that qualify.

Our real estate and equipment leases often require payment of maintenance, real estate taxes and insurance. These costs are generally variable and based on actual costs incurred by the lessor. These amounts are not included in the consideration of the contract when determining the ROU asset and lease liability but are reflected as variable lease payments.

Most leases include one or more options to renew, with renewal terms that can extend the lease from one to ten or more years. The exercise of the lease renewal option is typically at our sole discretion. If it is reasonably certain that we will exercise the option to renew, the period covered by the options are included in the lease term and are recognized as part of our ROU assets and lease liabilities. Certain leases include the option to purchase the leased property. The depreciable life of assets and leasehold improvements are limited by the expected lease term, which includes renewal options reasonably certain to be exercised.

Certain of our lease agreements include rental payments based on percentage of retail sales over contractual levels and others include rental payments adjusted periodically based on index rates. Our lease agreements do not contain any material residual value guarantees or material restrictive covenants.

#### **15. Related Party Transactions**

In accordance with agreements approved by the Board, we purchased inventory, in conjunction with our retail sale of the products, from certain entities affiliated with the Company. Total purchases incurred under these arrangements were \$20.7 million and \$14.7 million for the three months ended June 30, 2023 and 2022, respectively, and \$68.1 million and \$72.9 million for the nine months ended June 30, 2023 and 2022, respectively.

In accordance with agreements approved by the Board, certain entities affiliated with the Company receive fees for rent of commercial property. Total expenses incurred under these arrangements were \$0.6 million and \$0.7 million for the three months ended June 30, 2023 and 2022, respectively, and \$1.6 million and \$2.0 million for the nine months ended June 30, 2023 and 2022, respectively. Additionally, see Note 4 for information regarding a sale and leaseback transaction with an entity affiliated with the Company in connection with an acquisition by the Company.

In accordance with agreements approved by the Board, the Company received fees from certain entities and individuals affiliated with the Company for goods and services. Total fees recorded under these arrangements were less than \$0.1 million and \$0.5 million for the three months ended June 30, 2023 and 2022, respectively, and \$1.0 million and \$5.4 million for the nine months ended June 30, 2023 and 2022, respectively.

In accordance with agreements approved by the Board, the Company made payments to certain entities and individuals affiliated with the Company for goods and services. Total payments recorded under these arrangements were \$0.1 million for the three months ended June 30, 2022, and \$0.1 million and \$0.2 million for the nine months ended June 30, 2023 and 2022, respectively. No payments were recorded under these arrangements for the three months ended June 30, 2023.

In connection with transactions noted above, the Company owed \$10.4 million and \$2.0 million as recorded within accounts payable as of June 30, 2023 and September 30, 2022, respectively. Additionally, the Company was due less than \$0.1 million and \$0.2 million as recorded within accounts receivable as of June 30, 2023 and September 30, 2022, respectively.

#### **16. Segment Information**

As of June 30, 2023, we had two reportable segments: (1) Dealerships and (2) Distribution. See Note 2 for more information about our segments.

Reportable segment financial information as of and for the three and nine months ended June 30, 2023 are as follows:

<b>As of and for the Three Months Ended June 30, 2023</b>								
<b>(\$ in thousands)</b>	<b>Dealerships</b>		<b>Distribution</b>		<b>Eliminations</b>		<b>Total</b>	
Revenue	\$	543,312	\$	51,180	\$	(153)	\$	594,339
Income (loss) from operations		59,699		388		(7)		60,080
Depreciation and amortization		2,768		3,816		-		6,584
Transaction costs		9		88		-		97
Change in fair value of contingent consideration		390		46		-		436
Total assets		1,368,783		402,559		(25)		1,771,317

<b>As of and for the Nine Months Ended June 30, 2023</b>								
<b>(\$ in thousands)</b>	<b>Dealerships</b>		<b>Distribution</b>		<b>Eliminations</b>		<b>Total</b>	
Revenue	\$	1,348,433	\$	137,049	\$	(153)	\$	1,485,329
Income (loss) from operations		137,938		(2,425)		(7)		135,506
Depreciation and amortization		7,706		11,420		-		19,126
Transaction costs		1,432		236		-		1,668
Change in fair value of contingent consideration		474		289		-		763
Total assets		1,368,783		402,559		(25)		1,771,317

The Company identified the change in reportable segments as of August 9, 2022 and as such no financial information is presented as of and for the three and nine months ended June 30, 2022.

## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

### MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*Unless the context requires otherwise, references in this report to the “Company,” “we,” “us,” and “our” refer to OneWater Marine Inc. and its consolidated subsidiaries. The following discussion and analysis should be read in conjunction with the accompanying financial statements and related notes. The following discussion contains forward-looking statements that reflect our future plans, estimates, beliefs and expected performance. The forward-looking statements are dependent upon events, risks and uncertainties that may be outside our control. Our actual results could differ materially from those discussed in these forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those factors discussed above in “Cautionary Statement Regarding Forward-Looking Statements” and described under the heading “Risk Factors” included in our Annual Report on Form 10-K for the year ended September 30, 2022, filed with the SEC on December 15, 2022, all of which are difficult to predict. In light of these risks, uncertainties and assumptions, the forward-looking events discussed may not occur. We do not undertake any obligation to publicly update any forward-looking statements except as otherwise required by applicable law.*

#### Overview

We believe that we are one of the largest and fastest-growing marine retailers in the United States with 100 retail locations, 11 distribution centers/warehouses and multiple online marketplaces as of June 30, 2023. Our retail locations are located in highly attractive markets throughout the Southeast, Gulf Coast, Mid-Atlantic and Northeast, many of which are in top twenty states for marine retail expenditures. We believe that we are a market leader by volume in sales of premium boats in 13 of the markets in which we operate. Additionally, the recent acquisitions of T-H Marine Supplies, LLC (“T-H Marine”) and Ocean Bio-Chem have significantly expanded our sales of marine-related parts and accessories. The combination of our significant scale, diverse inventory, access to premium boat brands, access to a broad array of parts and accessories, and meaningful group brand equity enables us to provide a consistently professional experience as reflected in the number of our repeat customers and Dealership same-store sales growth.

Effective August 9, 2022, our reportable segments changed as a result of the Company’s acquisition of Ocean Bio-Chem, which changed management’s reporting structure and operating activities. We now report our operations through two reportable segments: Dealerships and Distribution.

As of June 30, 2023, the Dealerships segment includes operations of 100 dealerships in 16 states including Florida, Texas, Alabama and Georgia, among others, and represents approximately 91% of revenues for the three and nine months ended June 30, 2023. The Dealership segment engages in the sale of new and pre-owned boats, arranges financing and insurance products, performs repairs and maintenance services, offers marine-related parts and accessories and offers slip and storage accommodations in certain locations. In fiscal year 2022, we sold over 10,500 new and pre-owned boats, many of which were sold to customers who had a trade-in or with whom we otherwise had established relationships. The combination of our significant scale, diverse inventory and revenue streams, access to premium boat brands and meaningful brand equity enables us to provide a consistently professional experience as reflected by the number of our repeat customers and Dealership same-store sales growth.

As of June 30, 2023, the Distribution segment includes the activity of three of our fully-owned businesses, PartsVu, Ocean Bio-Chem and T-H Marine and its subsidiaries, which together operate 11 distribution centers/warehouses in Alabama, Florida, Oklahoma, Indiana, Tennessee and Illinois and represents approximately 9% of revenues for the three and nine months ended June 30, 2023. The Distribution segment engages in the manufacturing, assembly and distribution of primarily marine-related products for sale to distributors, big box retailers, online retailers and direct to consumers. We offer a wide array of branded parts and accessories including jack plates, rigging parts, plumbing components, LED lighting, storage systems, and appearance, cleaning, and maintenance products for the marine and ancillary industries. All revenue for the Distribution segment is reported in service, parts & other in our consolidated statements of operations.

We were formed in 2014 as OneWater LLC through the combination of Singleton Marine and Legendary Marine, which created a marine retail platform that collectively owned and operated 19 dealerships. Since the combination in 2014, we have acquired a total of 79 additional dealerships, 12 distribution centers/warehouses and multiple online marketplaces through 32 acquisitions. Our current portfolio as of June 30, 2023 consists of multiple brands which are recognized on a local, regional or national basis. Because of this, we believe we are one of the largest and fastest-growing marine retailers in the United States based on number of dealerships and total boats sold. While we have opportunistically opened new dealerships in select markets, or launched additional parts and accessory products, we believe that it is generally more effective economically and operationally to acquire existing businesses with experienced staff and established reputations.

The boat dealership market is highly fragmented, as evidenced by the over 4,000 boat dealers nationwide. Most competing boat retailers are operated by local business owners who own three or fewer stores; however, we do have other large competitors including MarineMax and Bass Pro Shops. Despite our size, we comprise less than 3% of total industry sales. Our scale and business model allow us to leverage our extensive inventory to provide consumers with the ability to find a boat that matches their preferences (e.g., make, model, color, configuration and other options) and to deliver the boat within days while providing a personalized sales experience. In addition to boat sales, we also generate sales from related products including finance & insurance and service, parts and other sales. The recent acquisitions of T-H Marine and Ocean Bio-Chem have significantly expanded our sales of marine parts and accessories. Our strategic growth in this area is also expected to materially expand our addressable market in the parts and accessories business. We are able to operate with a comparatively higher degree of profitability than other independent retailers because we allocate support resources across our broader base, focus on high margin service, parts and accessories, utilize floor plan financing and provide core back-office functions on a scale that many independent retailers are unable to match. We seek to be the leading marine retailer by total market share within each boating market and within the product segments in which we participate. To the extent that we are not, we will evaluate acquiring other local retailers in order to increase our sales, to add additional brands or to provide us with additional high-quality personnel.

### **Impact of COVID-19**

The COVID-19 pandemic and its related effects have, to date, positively impacted our sales as more customers desire to engage in outdoor recreational activities that can be enjoyed close to first or second homes, in a socially distanced manner. However, the COVID-19 pandemic also caused significant supply chain challenges as suppliers were faced with business closures and shipping delays. This led to an industry wide inventory shortage of boats, engines and certain marine parts. As of June 30, 2023, we have seen considerable improvements in the supply chain and believe we are returning to the more traditional seasonal cycles of our business. The ultimate impact of a resurgence of COVID-19 or another global pandemic and its related effects remains uncertain and depends on various factors including consumer demand, our ability to safely operate locations and the existence and extent of a prolonged economic downturn.

### **Trends and Other Factors Impacting Our Performance**

#### **Acquisitions**

We are a highly acquisitive company. Since the combination of Singleton Marine and Legendary Marine in 2014, we have acquired 79 additional dealerships through 27 dealer group acquisitions. Our team remains focused on expanding our dealership growth in regions with strong boating cultures, enhancing the customer experience and generating value for our shareholders. In addition to dealership acquisitions, the Company has strategically acquired parts and accessories companies as part of our growth and diversification strategy. We have acquired 12 distribution centers and warehouses through the acquisition of 5 parts and accessories companies. We plan to continue to strategically evaluate and complete acquisitions moving forward.

We have an extensive acquisition track record within the marine retail industry and believe we have developed a reputation for treating sellers and their staff in an honest and fair manner. We typically retain the management team and name of the acquired group. We believe this practice preserves the acquired dealer's customer relationships and goodwill in the local marketplace. We believe our reputation and scale have positioned us as a buyer of choice for marine retailers who want to sell their businesses. Our strategy is to acquire dealerships at attractive EBITDA multiples and then grow same-store sales while benefiting from cost-reducing synergies. Historically, we have typically acquired dealerships for less than 4.0x EBITDA on a trailing twelve-month basis and believe that we will be able to continue to make attractive acquisitions within this range. With the expansion of our Distribution segment, we look to acquire parts and accessories manufacturing and distribution companies within a range of 5.0x – 10.0x EBITDA on a trailing twelve-month basis, depending on the size of the business.

#### **General Economic Conditions**

General economic conditions and consumer spending patterns can negatively impact our operating results. Unfavorable local, regional, national, or global economic developments or uncertainties, including the adverse economic effects of a global pandemic, supply chain constraints, or a prolonged economic downturn, could reduce consumer spending and adversely affect our business. Consumer spending on discretionary goods may also decline as a result of lower consumer confidence levels, higher interest rates or higher fuel costs, even if prevailing economic conditions are otherwise favorable. Economic conditions in areas in which we operate dealerships, particularly in the Southeast, can have a major impact on our overall results of operations. Local influences, such as corporate downsizing, inclement weather such as hurricanes and other storms, environmental conditions, and global public health concerns and events could adversely affect our operations in certain markets and in certain periods. Any extended period of adverse economic conditions or low consumer confidence is likely to have a negative effect on our business.

Our business was significantly impacted during the recessionary period that began in 2007. This period of weakness in consumer spending and depressed economic conditions had a substantial negative effect on our operating results. In response to these conditions we reduced our inventory purchases, closed certain dealerships and reduced headcount. Additionally, in an effort to counteract the downturn, we increased our focus on pre-owned sales, parts and repair services, and finance & insurance services. As a result, we surpassed our pre-recession sales levels in less than 24 months. While we believe the measures we took significantly reduced the impact of the downturn on the business, we cannot guarantee similar results in the event of a future downturn. Additionally, we cannot predict the timing or length of unfavorable economic or industry conditions, including a downturn as a result of pandemics, rising interest rates, inflation, or the extent to which they could adversely affect our operating results.

Although past economic conditions have adversely affected our operating results, we believe we are capable of responding in a manner that allows us to substantially outperform the industry and gain market share. We believe our ability to capture such market share enables us to align our retail strategies with the desires of customers. We expect our core strengths, including retail and acquisition strategies, will allow us to capitalize on growth opportunities as they occur, despite market conditions.

### **Critical Accounting Estimates**

There have been no material changes in our critical accounting policies and estimates from the information provided in the Company's Annual Report for the fiscal year ended September 30, 2022.

### **How We Evaluate Our Operations**

#### **Revenue**

We have a diversified revenue profile that is comprised of new boat sales, pre-owned boat sales, finance & insurance products, repair and maintenance services, and parts and accessories. During different phases of the economic cycle, consumer behavior may shift away from new boats; however, we are well-positioned to generate revenue from pre-owned boats, repair and maintenance services, and parts and accessories, which have all historically increased during periods of economic uncertainty. We generate pre-owned sales from boats traded-in for new and pre-owned boats, boats purchased from consumers, brokerage transactions, consignment sales and wholesale sales. We continue to focus on all aspects of our business including non-boat sales of finance & insurance products, repair and maintenance services, and parts and accessories. Although non-boat sales contributed 18.7% and 16.5% to revenue in the three months ended June 30, 2023 and 2022, respectively, and 19.1% and 16.1% to revenue in the nine months ended June 30, 2023 and 2022, respectively, due to the higher gross margin on these product and service lines, non-boat sales contributed 36.5% and 28.4% to gross profit in the three months ended June 30, 2023 and 2022, respectively, and 34.8% and 28.1% to gross profit in the nine months ended June 30, 2023 and 2022, respectively. We have also diversified our business across geographies, dealership types (e.g., fresh water and salt water), and product offerings (e.g., focus on parts and accessories business through PartsVu, T-H Marine and Ocean Bio-Chem) in order to reduce the effects of seasonality and cyclicity of our business. In addition to seasonality, revenue and operating results may also be significantly affected by quarter-to-quarter changes in economic conditions, manufacturer incentive programs, adverse weather conditions and other developments outside of our control.

#### **Gross Profit**

We calculate gross profit as revenue less cost of sales. Cost of sales consists of actual amounts paid for products, costs of services (primarily labor), transportation costs from manufacturers to our dealerships and vendor consideration. Gross profit excludes the majority of depreciation and amortization, which is presented separately in our consolidated statements of operations.

#### **Gross Profit Margin**

Our overall gross profit margin varies with our revenue mix. Sales of new and pre-owned boats, which have comparable margins, generally result in a lower gross profit margin than our non-boat sales. As a result, when revenue from non-boat sales increases as a percentage of total revenue, we expect our overall gross profit margin to increase.

#### **Selling, General and Administrative Expenses**

Selling, general, and administrative expenses consist primarily of salaries and incentive-based compensation, advertising, rent, insurance, utilities, and other customary operating expenses. A portion of our cost structure is variable (such as sales commissions and incentive compensation), or controllable (such as advertising), which we believe allows us to adapt to changes in the retail environment over the long term. We typically evaluate our variable expenses, selling expenses and all other selling, general, and administrative expenses in the aggregate as a percentage of total revenue.

#### **Dealership Same-Store Sales**

We assess the organic growth of our Dealership segment revenue on a same-store basis. We believe that our assessment on a same-store basis represents an important indicator of comparative financial results and provides relevant information to assess our performance. New and acquired dealerships become eligible for inclusion in the comparable dealership base at the end of the dealership's thirteenth month of operations under our ownership and revenues are only included for identical months in the same-store base periods. Dealerships relocated within an existing market remain in the comparable dealership base for all periods. Additionally, amounts related to closed dealerships are excluded from each comparative base period. Because Dealership same-store sales may be defined differently by other companies in our industry, our definition of this measure may not be comparable to similarly titled measures of other companies, thereby diminishing its utility.

## **Adjusted EBITDA**

We define Adjusted EBITDA as net income (loss) before interest expense – other, income tax expense, depreciation and amortization and other (income) expense, further adjusted to eliminate the effects of items such as the change in fair value of contingent consideration, loss on extinguishment of debt and transaction costs. See “—Comparison of Non-GAAP Financial Measure” for more information and a reconciliation of Adjusted EBITDA to net income (loss), the most directly comparable financial measure calculated and presented in accordance with GAAP.

## **Summary of Acquisitions**

The comparability of our results of operations between the periods discussed below is naturally affected by the acquisitions we have completed during such periods. We are also continuously evaluating and pursuing acquisitions on an ongoing basis, and such acquisitions, if completed, will continue to impact the comparability of our financial results. While we expect continued growth and strategic acquisitions in the future, our acquisitions may have materially different characteristics than our historical results, and such differences in economics may impact the comparability of our future results of operations to our historical results.

### ***Fiscal 2023 Year-to-date Acquisitions***

- Effective October 1, 2022, we acquired Taylor Marine Centers, a full-service marine retailer with locations in Maryland and Delaware.
- Effective December 1, 2022, we acquired Harbor View Marine, a full-service marine retailer with locations in Florida and Alabama.

We refer to the fiscal year 2023 acquisitions described above collectively as the “2023 Acquisitions.” The acquisition of Taylor Marine Centers is fully reflected in our unaudited Condensed Consolidated Statements of Operations for the three and nine months ended June 30, 2023. The acquisition of Harbor View Marine is fully reflected in our unaudited Condensed Consolidated Statements of Operations for the three months ended June 30, 2023 and partially reflected for the nine months ended June 30, 2023.

### ***Fiscal Year 2022 Acquisitions***

- Effective October 1, 2021, we acquired Naples Boat Mart, a full-service marine retailer with one location in Florida.
- Effective November 30, 2021, we acquired T-H Marine, a leading provider of branded marine parts and accessories for OEMs and the aftermarket, with locations in Alabama, Florida, Illinois, Indiana, Oklahoma and Texas.
- Effective December 1, 2021, we acquired Norfolk Marine Company, a full-service marine retailer with one location in Virginia.
- Effective December 31, 2021, we acquired a majority interest in Quality Boats, a full-service marine retailer with three locations in Florida.
- Effective February 1, 2022 we acquired JIF Marine, a leading supplier of stainless steel ladders, dock products and other accessories which is based in Tennessee.
- Effective March 1, 2022, we acquired YakGear, a leading supplier of kayak equipment, paddle sport accessories and boat mounting accessories which is based in Texas.
- Effective April 1, 2022, we acquired Denison Yachting, a leader in yacht and superyacht sales as well as ancillary yacht services, with 20 locations.
- Effective August 9, 2022, we acquired Ocean Bio-Chem, including Star Brite Europe, Inc., a leading supplier and distributor of appearance, cleaning and maintenance products for the marine industry and the automotive, powersports, recreational vehicles, and outdoor power equipment markets with locations in Alabama and Florida.

We refer to the fiscal year 2022 acquisitions described above collectively as the “2022 Acquisitions.” The acquisition of Naples Boat Mart is fully reflected in our unaudited Condensed Consolidated Statements of Operations for the three and nine months ended June 30, 2022. The acquisitions of T-H Marine, Norfolk Marine Company, Quality Boats, JIF Marine, YakGear and Denison Yachting are fully reflected in our unaudited Condensed Consolidated Statements of Operations for the three months ended June 30, 2022 and partially reflected for the nine months ended June 30, 2022. The remaining 2022 Acquisitions are not reflected in our unaudited Condensed Consolidated Statements of Operations for the three and nine months ended June 30, 2022.

## **Other Factors Affecting Comparability of Our Future Results of Operations to Our Historical Results of Operations**

Our historical financial results discussed below may not be comparable to our future financial results for the reasons described below.

- OneWater Inc. is subject to U.S. federal, state and local income taxes as a corporation. Our accounting predecessor, OneWater LLC, was and is treated as a partnership for U.S. federal income tax purposes, and as such, was generally not subject to U.S. federal income tax at the entity level. Rather, the tax liability with respect to its taxable income is passed through to its members. Accordingly, the financial data attributable to our predecessor contains no provision for U.S. federal income taxes or income taxes in any state or locality. OneWater Inc.’s effective tax rates were 22.9% and 21.9% for the nine months ended June 30, 2023 and 2022, respectively.

- As we further implement controls, processes and infrastructure applicable to companies with publicly traded equity securities, it is likely that we will incur additional selling, general, and administrative expenses relative to historical periods. Our future results will depend on our ability to efficiently manage our combined operations and execute our business strategy.

## Results of Operations

### Three Months Ended June 30, 2023, Compared to Three Months Ended June 30, 2022

(\$ in thousands)	For the Three Months Ended June 30, 2023		For the Three Months Ended June 30, 2022		\$ Change	% Change
	Amount	% of Revenue	Amount	% of Revenue		
<b>Revenues:</b>						
New boat	\$ 371,645	62.5 %	\$ 376,886	66.2 %	\$ (5,241)	-1.4 %
Pre-owned boat	111,469	18.8 %	98,181	17.3 %	13,288	13.5 %
Finance & insurance income	19,028	3.2 %	18,979	3.3 %	49	0.3 %
Service, parts & other	92,197	15.5 %	74,854	13.2 %	17,343	23.2 %
Total revenues	<u>594,339</u>	100.0 %	<u>568,900</u>	100.0 %	<u>25,439</u>	4.5 %
<b>Gross Profit</b>						
New boat	76,162	12.8 %	102,342	18.0 %	(26,180)	-25.6 %
Pre-owned boat	25,055	4.2 %	29,432	5.2 %	(4,377)	-14.9 %
Finance & insurance	19,028	3.2 %	18,979	3.3 %	49	0.3 %
Service, parts & other	39,189	6.6 %	33,186	5.8 %	6,003	18.1 %
Total gross profit	<u>159,434</u>	26.8 %	<u>183,939</u>	32.3 %	<u>(24,505)</u>	-13.3 %
Selling, general and administrative expenses	92,841	15.6 %	87,867	15.4 %	4,974	5.7 %
Depreciation and amortization	5,980	1.0 %	4,073	0.7 %	1,907	46.8 %
Transaction costs	97	— %	1,337	0.2 %	(1,240)	-92.7 %
Change in fair value of contingent consideration	436	0.1 %	3,118	0.5 %	(2,682)	-86.0 %
Income from operations	<u>60,080</u>	10.1 %	<u>87,544</u>	15.4 %	<u>(27,464)</u>	-31.4 %
Interest expense – floor plan	7,436	1.3 %	1,131	0.2 %	6,305	557.5 %
Interest expense – other	9,077	1.5 %	3,311	0.6 %	5,766	174.1 %
Other expense (income), net	361	0.1 %	(166)	— %	527	-317.5 %
Income before income tax expense	<u>43,206</u>	7.3 %	<u>83,268</u>	14.6 %	<u>(40,062)</u>	-48.1 %
Income tax expense	<u>9,916</u>	1.7 %	<u>18,785</u>	3.3 %	<u>(8,869)</u>	-47.2 %
Net income	<u>33,290</u>	5.6 %	<u>64,483</u>	11.3 %	<u>(31,193)</u>	-48.4 %
Less: Net income attributable to non-controlling interests	(938)		(959)			
Less: Net income attributable to non-controlling interests of One Water Marine Holdings, LLC	(3,782)		(7,547)			
Net income attributable to OneWater Marine Inc.	<u>\$ 28,570</u>		<u>\$ 55,977</u>			

## Revenue

Overall, revenue increased by \$25.4 million, or 4.5%, to \$594.3 million for the three months ended June 30, 2023 from \$568.9 million for the three months ended June 30, 2022. Revenue increased primarily due to acquisition growth. The overall revenue increase is primarily attributable to a \$17.3 million increase in service, parts & other sales and a \$13.3 million increase in pre-owned boat sales for the three months ended June 30, 2023 compared to the three months ended June 30, 2022.



### *New Boat Sales*

New boat sales decreased by \$5.2 million, or 1.4%, to \$371.6 million for the three months ended June 30, 2023 from \$376.9 million for the three months ended June 30, 2022. The decrease was primarily attributable to the accelerated normalization of new boat pricing following the COVID-19 pandemic, partially offset by the increase due to acquisition growth.

### *Pre-owned Boat Sales*

Pre-owned boat sales increased by \$13.3 million, or 13.5%, to \$111.5 million for the three months ended June 30, 2023 from \$98.2 million for the three months ended June 30, 2022. We sell a wide range of brands and sizes of pre-owned boats under different types of sales arrangements (e.g., trade-ins, brokerage, consigned and wholesale), which causes periodic and seasonal fluctuations in the average sales price. The increase in pre-owned boat sales was primarily attributable to an increase in the number of units sold and average sales price, driven by an increased availability of inventory.

### *Finance & Insurance Income*

We generate revenue from arranging finance & insurance products, including financing, insurance and extended warranty contracts, to customers through various third-party financial institutions and insurance companies. Finance & insurance income remained flat at \$19.0 million for the three months ended June 30, 2023 and June 30, 2022. We remain very focused on improving sales of finance & insurance products throughout our dealer network and implementing best practices at acquired dealer groups and existing dealerships. Finance & insurance income is recorded net of related fees, including fees charged back due to any early cancellation of loan or insurance contracts by a customer. Since finance & insurance income is fee-based, we do not incur any related cost of sale.

### *Service, Parts & Other Sales*

Service, parts & other sales increased by \$17.3 million, or 23.2%, to \$92.2 million for the three months ended June 30, 2023 from \$74.9 million for the three months ended June 30, 2022. The increase in service, parts & other sales is primarily due to the contributions from the acquisition of Ocean Bio Chem. Revenues for the Distribution segment are reported in service, parts & other sales and totaled \$51.2 million for the three months ended June 30, 2023.

### **Gross Profit**

Overall, gross profit decreased by \$24.5 million, or 13.3%, to \$159.4 million for the three months ended June 30, 2023 from \$183.9 million for the three months ended June 30, 2022. This decrease was primarily due to industry normalization on margins from the higher margins previously recognized during the COVID-19 pandemic, offset by the impact of the 2023 Acquisitions and 2022 Acquisitions and the Company's focus on dynamic pricing. Overall gross margins decreased 550 basis points to 26.8% for the three months ended June 30, 2023 from 32.3% for the three months ended June 30, 2022 due to the factors noted below.

### *New Boat Gross Profit*

New boat gross profit decreased by \$26.2 million, or 25.6%, to \$76.2 million for the three months ended June 30, 2023 from \$102.3 million for the three months ended June 30, 2022. This decrease was primarily due to the decrease in new boat gross profit margin. New boat gross profit margin was 20.5% for the three months ended June 30, 2023 as compared to 27.2% in the three months ended June 30, 2022. The decrease in new boat gross profit and gross profit margin is due primarily to accelerated normalization of new boat pricing following the COVID-19 pandemic.

### *Pre-owned Boat Gross Profit*

Pre-owned boat gross profit decreased by \$4.4 million, or 14.9%, to \$25.1 million for the three months ended June 30, 2023 from \$29.4 million for the three months ended June 30, 2022. The decrease in pre-owned boat gross profit was primarily driven by the decrease in pre-owned boat gross profit margin as a result of accelerated normalization of pre-owned boat pricing following the COVID-19 pandemic, as well as a decrease in brokerage sales. Pre-owned boat gross profit margin was 22.5% and 30.0% for the three months ended June 30, 2023 and 2022, respectively.

### *Finance & Insurance Gross Profit*

Finance & insurance gross profit remained flat at \$19.0 million for the three months ended June 30, 2023 and 2022. Finance & insurance income is fee-based revenue for which we do not recognize incremental cost of sales.

### *Service, Parts & Other Gross Profit*

Service, parts & other gross profit increased by \$6.0 million, or 18.1%, to \$39.2 million for the three months ended June 30, 2023 from \$33.2 million for the three months ended June 30, 2022. Service, parts & other gross profit margin was 42.5% and 44.3% for the three months ended June 30, 2023 and 2022, respectively. The increase in gross profit was primarily the result of the acquisitions in our Distribution segment.

### ***Selling, General & Administrative Expenses***

Selling, general & administrative expenses increased by \$5.0 million, or 5.7%, to \$92.8 million for the three months ended June 30, 2023 from \$87.9 million for the three months ended June 30, 2022. This increase was primarily due to expenses incurred to support the overall increase in revenues, including increased marketing costs and higher costs associated with our service, parts & other business. Selling, general & administrative expenses as a percentage of revenue was flat at 15.6% and 15.4% for the three months ended June 30, 2023 and 2022, respectively.

### ***Depreciation and Amortization***

Depreciation and amortization expense increased \$1.9 million, or 46.8%, to \$6.0 million for the three months ended June 30, 2023 compared to \$4.1 million for the three months ended June 30, 2022. The increase in depreciation and amortization expense for the three months ended June 30, 2023 compared to the three months ended June 30, 2022 was primarily attributable to an increase in amortization of identifiable intangible assets, mainly attributable to the 2022 Acquisitions.

### ***Transaction Costs***

The decrease in transaction costs of \$1.2 million, or 92.7%, to \$0.1 million for the three months ended June 30, 2023 compared to \$1.3 million for the three months ended June 30, 2022 was primarily attributable to a reduction in acquisition activity during the third quarter of the current year compared to the previous year.

### ***Change in Fair Value of Contingent Consideration***

During the three months ended June 30, 2023, we recognized a loss of \$0.4 million related to updated forecasts and accretion of contingent consideration liabilities related to acquisitions completed in fiscal years 2021, 2022 and 2023.

### ***Income from Operations***

Income from operations decreased \$27.5 million, or 31.4%, to \$60.1 million for the three months ended June 30, 2023 compared to \$87.5 million for the three months ended June 30, 2022. The decrease was primarily attributable to the \$24.5 million decrease in gross profit for the three months ended June 30, 2023 as compared to the three months ended June 30, 2022, in addition to a \$5.0 million increase in selling, general and administrative expenses during the same periods.

### ***Interest Expense – Floor Plan***

Interest expense – floor plan increased \$6.3 million, or 557.5%, to \$7.4 million for the three months ended June 30, 2023 compared to \$1.1 million for the three months ended June 30, 2022. Floor plan related interest expense increased primarily due to an increase in the average inventory for the three months ended June 30, 2023 compared to the three months ended June 30, 2022 as well as an increase in interest rates.

### ***Interest Expense – Other***

Interest expense – other increased by \$5.8 million, or 174.1%, to \$9.1 million for the three months ended June 30, 2023 compared to \$3.3 million for the three months ended June 30, 2022. The increase in interest expense – other was related to the increase in our long-term debt which was primarily used to fund certain 2022 acquisitions, as well as rising interest rates.

### ***Other Expense (Income), Net***

Other expense (income), net changed by \$0.5 million, or 317.5%, to \$0.4 million of expense for the three months ended June 30, 2023 compared to \$0.2 million of income for the three months ended June 30, 2022. The change was primarily related to ongoing Hurricane Ian-related expenses recognized during the three months ended June 30, 2023.

### ***Income Tax Expense***

Income tax expense decreased \$8.9 million, or 47.2%, to \$9.9 million for the three months ended June 30, 2023 compared to \$18.8 million for the three months ended June 30, 2022. The decrease was primarily attributable to the 48.1% decrease in income before income tax expense for the three months ended June 30, 2023 as compared to June 30, 2022.

### ***Net Income (Loss)***

Net income decreased by \$31.2 million to \$33.3 million for the three months ended June 30, 2023 compared to \$64.5 million for the three months ended June 30, 2022. The decrease was primarily attributable to the \$24.5 million decrease in gross profit, the \$5.0 million increase in selling, general & administrative expenses, the \$5.8 million increase in interest expense – other and the \$6.3 million increase in interest expense – floor plan for the three months ended June 30, 2023 compared to the three months ended June 30, 2022. The decrease was partially offset by the \$8.9 million decrease in income tax expense for the three months ended June 30, 2023 compared to June 30, 2022.

*Nine Months Ended June 30, 2023, Compared to Nine Months Ended June 30, 2022*

(\$ in thousands)	For the Nine Months Ended June 30, 2023		For the Nine Months Ended June 30, 2022		\$ Change	% Change
	Amount	% of Revenue	Amount	% of Revenue		
<b>Revenues:</b>						
New boat	\$ 959,334	64.6 %	\$ 903,104	67.0 %	\$ 56,230	6.2 %
Pre-owned boat	242,641	16.3 %	227,484	16.9 %	15,157	6.7 %
Finance & insurance income	43,286	2.9 %	43,234	3.2 %	52	0.1 %
Service, parts & other	240,068	16.2 %	173,477	12.9 %	66,591	38.4 %
<b>Total revenues</b>	<b>1,485,329</b>	<b>100.0 %</b>	<b>1,347,299</b>	<b>100.0 %</b>	<b>138,030</b>	<b>10.2 %</b>
<b>Gross Profit</b>						
New boat	213,567	14.4 %	244,058	18.1 %	(30,491)	-12.5 %
Pre-owned boat	57,743	3.9 %	63,406	4.7 %	(5,663)	-8.9 %
Finance & insurance	43,286	2.9 %	43,234	3.2 %	52	0.1 %
Service, parts & other	101,523	6.8 %	76,748	5.7 %	24,775	32.3 %
<b>Total gross profit</b>	<b>416,119</b>	<b>28.0 %</b>	<b>427,446</b>	<b>31.7 %</b>	<b>(11,327)</b>	<b>-2.6 %</b>
Selling, general and administrative expenses	260,872	17.6 %	222,455	16.5 %	38,417	17.3 %
Depreciation and amortization	17,310	1.2 %	10,549	0.8 %	6,761	64.1 %
Transaction costs	1,668	0.1 %	5,158	0.4 %	(3,490)	-67.7 %
Change in fair value of contingent consideration	763	0.1 %	11,022	0.8 %	(10,259)	-93.1 %
<b>Income from operations</b>	<b>135,506</b>	<b>9.1 %</b>	<b>178,262</b>	<b>13.2 %</b>	<b>(42,756)</b>	<b>-24.0 %</b>
Interest expense – floor plan	17,687	1.2 %	3,056	0.2 %	14,631	478.8 %
Interest expense – other	25,265	1.7 %	7,937	0.6 %	17,328	218.3 %
Other (income) expense, net	(465)	— %	491	— %	(956)	-194.7 %
Income before income tax expense	93,019	6.3 %	166,778	12.4 %	(73,759)	-44.2 %
Income tax expense	21,264	1.4 %	36,455	2.7 %	(15,191)	-41.7 %
Net income	71,755	4.8 %	130,323	9.7 %	(58,568)	-44.9 %
Less: Net income attributable to non-controlling interests	(3,468)		(1,970)			
Less: Net income attributable to non-controlling interests of One Water Marine Holdings, LLC	(8,013)		(16,060)			
<b>Net income attributable to OneWater Marine Inc.</b>	<b>\$ 60,274</b>		<b>\$ 112,293</b>			

**Revenue**

Overall, revenue increased by \$138.0 million, or 10.2%, to \$1,485.3 million for the nine months ended June 30, 2023 from \$1,347.3 million for the nine months ended June 30, 2022. Overall revenue increased primarily due to acquisition growth, driven by a \$66.6 million increase in service, parts & other sales and a \$56.2 million increase in new boat sales for the nine months ended June 30, 2023 compared to the nine months ended June 30, 2022.

*New Boat Sales*

New boat sales increased by \$56.2 million, or 6.2%, to \$959.3 million for the nine months ended June 30, 2023 from \$903.1 million for the nine months ended June 30, 2022. The increase was primarily attributable to an increase in average sales price.

### *Pre-owned Boat Sales*

Pre-owned boat sales increased by \$15.2 million, or 6.7%, to \$242.6 million for the nine months ended June 30, 2023 from \$227.5 million for the nine months ended June 30, 2022. We sell a wide range of brands and sizes of pre-owned boats under different types of sales arrangements (e.g., trade-ins, brokerage, consigned and wholesale), which causes periodic and seasonal fluctuations in the average sales price. The increase in pre-owned boat sales was primarily attributable to an increase in the number of units sold as well as an increase in the average sales price.

### *Finance & Insurance Income*

We generate revenue from arranging finance & insurance products, including financing, insurance and extended warranty contracts, to customers through various third-party financial institutions and insurance companies. Finance & insurance income remained flat at \$43.3 million for the nine months ended June 30, 2023 and 2022. We remain very focused on improving sales of finance & insurance products throughout our dealer network and implementing best practices at acquired dealer groups and existing dealerships. Finance & insurance income is recorded net of related fees, including fees charged back due to any early cancellation of loan or insurance contracts by a customer. Since finance & insurance income is fee-based, we do not incur any related cost of sale.

### *Service, Parts & Other Sales*

Service, parts & other sales increased by \$66.6 million, or 38.4%, to \$240.1 million for the nine months ended June 30, 2023 from \$173.5 million for the nine months ended June 30, 2022. The increase in service, parts & other sales is primarily due to the contributions from our recently acquired parts and accessories businesses, including Ocean Bio Chem, as well as increases across the board in labor, parts, fuel and storage sales, driven by ancillary sales generated from our increase in new and pre-owned boat sales at our dealerships. Revenues for the Distribution segment are reported in service, parts & other sales and totaled \$137.0 million for the nine months ended June 30, 2023.

### **Gross Profit**

Overall, gross profit decreased by \$11.3 million, or 2.6%, to \$416.1 million for the nine months ended June 30, 2023 from \$427.4 million for the nine months ended June 30, 2022. This decrease was primarily due to industry margin normalization, partially offset by the impact of the 2023 Acquisitions and 2022 Acquisitions and the Company's focus on dynamic pricing. Overall gross margins decreased 370 basis points to 28.0% for the nine months ended June 30, 2023 from 31.7% for the nine months ended June 30, 2022 due to the factors noted below.

### *New Boat Gross Profit*

New boat gross profit decreased by \$30.5 million, or 12.5%, to \$213.6 million for the nine months ended June 30, 2023 from \$244.1 million for the nine months ended June 30, 2022. This decrease was primarily due to the decrease in new boat gross profit margin. New boat gross profit margin was 22.3% for the nine months ended June 30, 2023 as compared to 27.0% in the nine months ended June 30, 2022. The decrease in new boat gross profit and gross profit margin is due primarily to accelerated normalization of new boat pricing following the COVID-19 pandemic.

### *Pre-owned Boat Gross Profit*

Pre-owned boat gross profit decreased by \$5.7 million, or 8.9%, to \$57.7 million for the nine months ended June 30, 2023 from \$63.4 million for the nine months ended June 30, 2022. The decrease in pre-owned boat gross profit was primarily driven by the decrease in pre-owned boat gross profit margin. Pre-owned boat gross profit as a percentage of pre-owned boat revenue was 23.8% and 27.9% for the nine months ended June 30, 2023 and 2022, respectively. The decrease in pre-owned boat gross profit was primarily driven by the decrease in pre-owned boat gross profit margin as a result of accelerated normalization of pre-owned boat pricing following the COVID-19 pandemic. We sell a wide range of brands and sizes of pre-owned boats under different types of sales arrangements (e.g., trade-ins, brokerage, consignment and wholesale), which may cause periodic and seasonal fluctuations in pre-owned boat gross profit as a percentage of revenue.

### *Finance & Insurance Gross Profit*

Finance & insurance gross profit remained flat at \$43.3 million for the nine months ended June 30, 2023 and 2022, respectively. Finance & insurance income is fee-based revenue for which we do not recognize incremental cost of sales.

### *Service, Parts & Other Gross Profit*

Service, parts & other gross profit increased by \$24.8 million, or 32.3%, to \$101.5 million for the nine months ended June 30, 2023 from \$76.7 million for the nine months ended June 30, 2022. Service, parts & other gross profit margin was 42.3% and 44.2% for the nine months ended June 30, 2023 and 2022, respectively. The increase in gross profit was primarily the result of the acquisitions in our Distribution segment. The decrease in gross profit margin percentage was due to a shift in the revenue mix towards parts & accessories which has a lower margin percentage than service and other sales.

### ***Selling, General & Administrative Expenses***

Selling, general & administrative expenses increased by \$38.4 million, or 17.3%, to \$260.9 million for the nine months ended June 30, 2023 from \$222.5 million for the nine months ended June 30, 2022. This increase was primarily due to expenses incurred to support the overall increase in revenues. Selling, general & administrative expenses as a percentage of revenue increased to 17.6% from 16.5% for the nine months ended June 30, 2023 and 2022, respectively. The increase in selling, general and administrative expenses as a percentage of revenue was primarily due to higher administrative expenses for the acquisitions in our Distribution segment as well as higher marketing expenses, including increased boat show activity during the current period.

### ***Depreciation and Amortization***

Depreciation and amortization expense increased \$6.8 million, or 64.1%, to \$17.3 million for the nine months ended June 30, 2023 compared to \$10.5 million for the nine months ended June 30, 2022. The increase in depreciation and amortization expense for the nine months ended June 30, 2023 compared to the nine months ended June 30, 2022 was primarily attributable to depreciation of acquired tangible assets and amortization of acquired intangible assets from the 2022 Acquisitions.

### ***Transaction Costs***

The decrease in transaction costs of \$3.5 million, or 67.7%, to \$1.7 million for the nine months ended June 30, 2023 compared to \$5.2 million for the nine months ended June 30, 2022 was primarily attributable to a reduction in acquisition activity during the nine months ended June 30, 2023 as compared to June 30, 2022.

### ***Change in Fair Value of Contingent Consideration***

During the nine months ended June 30, 2023, we recognized a loss of \$0.8 million related to updated forecasts and accretion of contingent consideration liabilities related to acquisitions completed in fiscal years 2021, 2022 and 2023.

### ***Income from Operations***

Income from operations decreased \$42.8 million, or 24.0%, to \$135.5 million for the nine months ended June 30, 2023 compared to \$178.3 million for the nine months ended June 30, 2022. The decrease was primarily attributable to the \$38.4 million increase in selling, general and administrative expenses and the \$11.3 million decrease in gross profit for the nine months ended June 30, 2023 as compared to the nine months ended June 30, 2022, partially offset by a \$10.3 million decrease in the change in fair value of contingent consideration during the same periods.

### ***Interest Expense – Floor Plan***

Interest expense – floor plan increased \$14.6 million, or 478.8%, to \$17.7 million for the nine months ended June 30, 2023 compared to \$3.1 million for the nine months ended June 30, 2022. Floor plan related interest expense increased primarily due to an increase in the average inventory for the nine months ended June 30, 2023 compared to the nine months ended June 30, 2022 as well as an increase in interest rates.

### ***Interest Expense – Other***

Interest expense – other increased by \$17.3 million, or 218.3%, to \$25.3 million for the nine months ended June 30, 2023 compared to \$7.9 million for the nine months ended June 30, 2022. The increase in interest expense – other was related to the increase in our long-term debt which was used to fund certain 2022 acquisitions as well as rising interest rates.

### ***Other (Income) Expense, Net***

Other expense (income), net changed by \$1.0 million, or 194.7%, to \$0.5 million of income for the nine months ended June 30, 2023 compared to \$0.5 million of expense for the nine months ended June 30, 2022. The change was primarily related to a \$0.6 million reduction in expenses related to tax rate changes on our tax receivable agreement liability and proceeds from insurance as a result of Hurricane Ian, partially offset by ongoing expenses as a result of the hurricane during the nine months ended June 30, 2023 compared to the nine months ended June 30, 2022.

### ***Income Tax Expense***

Income tax expense decreased \$15.2 million, or 41.7%, to \$21.3 million for the nine months ended June 30, 2023 compared to \$36.5 million for the nine months ended June 30, 2022. The decrease was primarily attributable to the 44.2% decrease in income before income tax expense for the nine months ended June 30, 2023 as compared to June 30, 2022, partially offset by an increase in our effective tax rate.

### **Net Income (Loss)**

Net income decreased by \$58.6 million to \$71.8 million for the nine months ended June 30, 2023 compared to \$130.3 million for the nine months ended June 30, 2022. The decrease was primarily attributable to the \$38.4 million increase in selling, general & administrative expenses, the \$17.3 million increase in interest expense – other, the \$14.6 million increase in interest expense – floor plan, and the \$11.3 million decrease in gross profit, for the nine months ended June 30, 2023 compared to the nine months ended June 30, 2022. The decrease was partially offset by a \$10.3 million decrease in the change in fair value of contingent consideration and a \$15.2 million decrease in income tax expense for the nine months ended June 30, 2023 compared to June 30, 2022.

### **Comparison of Non-GAAP Financial Measure**

We view Adjusted EBITDA as an important indicator of performance. We define Adjusted EBITDA as net income (loss) before interest expense – other, income tax expense, depreciation and amortization and other (income) expense, further adjusted to eliminate the effects of items such as the change in the fair value of contingent consideration, gain (loss) on extinguishment of debt and transaction costs.

Our board of directors, management team and lenders use Adjusted EBITDA to assess our financial performance because it allows them to compare our operating performance on a consistent basis across periods by removing the effects of our capital structure (such as varying levels of interest expense), asset base (such as depreciation and amortization) and other items (such as the change in the fair value of contingent consideration, gain (loss) on extinguishment of debt and transaction costs) that impact the comparability of financial results from period to period. We present Adjusted EBITDA because we believe it provides useful information regarding the factors and trends affecting our business in addition to measures calculated under GAAP. Adjusted EBITDA is not a financial measure presented in accordance with GAAP. We believe that the presentation of this non-GAAP financial measure will provide useful information to investors and analysts in assessing our financial performance and results of operations across reporting periods by excluding items we do not believe are indicative of our core operating performance. Net income (loss) is the GAAP measure most directly comparable to Adjusted EBITDA. Our non-GAAP financial measure should not be considered as an alternative to the most directly comparable GAAP financial measure. You are encouraged to evaluate each of these adjustments and the reasons we consider them appropriate for supplemental analysis. In evaluating Adjusted EBITDA, you should be aware that in the future we may incur expenses that are the same as or similar to some of the adjustments in such presentation. Our presentation of Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. There can be no assurance that we will not modify the presentation of Adjusted EBITDA in the future, and any such modification may be material. Adjusted EBITDA has important limitations as an analytical tool and you should not consider Adjusted EBITDA in isolation or as a substitute for analysis of our results as reported under GAAP. Because Adjusted EBITDA may be defined differently by other companies in our industry, our definition of this non-GAAP financial measure may not be comparable to similarly titled measures of other companies, thereby diminishing its utility.

The following tables present a reconciliation of Adjusted EBITDA to our net income, which is the most directly comparable GAAP measure for the periods presented.

**Three Months Ended June 30, 2023, Compared to Three Months Ended June 30, 2022**

(\$ in thousands)	Three Months Ended June 30,	
	2023	2022
Net income	\$ 33,290	\$ 64,483
Interest expense – other	9,077	3,311
Income tax expense	9,916	18,785
Depreciation and amortization	6,584	4,274
Change in fair value of contingent consideration	436	3,118
Transaction costs	97	1,337
Other expense (income), net	361	(166)
Adjusted EBITDA	\$ 59,761	\$ 95,142

Adjusted EBITDA was \$59.8 million for the three months ended June 30, 2023 compared to \$95.1 million for the three months ended June 30, 2022. The decrease in Adjusted EBITDA resulted primarily from the decrease in gross profit and the increase in interest expense - floor plan for the three months ended June 30, 2023 compared to the three months ended June 30, 2022.

**Nine Months Ended June 30, 2023, Compared to Nine Months Ended June 30, 2022**

(\$ in thousands)	Nine Months Ended June 30,	
	2023	2022
Net income	\$ 71,755	\$ 130,323
Interest expense – other	25,265	7,937
Income tax expense	21,264	36,455
Depreciation and amortization	19,126	10,814
Change in fair value of contingent consideration	763	11,022
Transaction costs	1,668	5,158
Other expense (income), net	(465)	491
Adjusted EBITDA	\$ 139,376	\$ 202,200

Adjusted EBITDA was \$139.4 million for the nine months ended June 30, 2023 compared to \$202.2 million for the nine months ended June 30, 2022. The decrease in Adjusted EBITDA resulted primarily from the increase in selling, general and administrative expenses and interest expense - floor plan as well as the decrease in gross profit for the nine months ended June 30, 2023 compared to the nine months ended June 30, 2022.

**Seasonality**

Our business, along with the entire recreational boating industry, is highly seasonal, and such seasonality varies by geographic market. With the exception of Florida, we generally realize significantly lower sales and higher levels of inventories, and related floor plan borrowings, in the quarterly periods ending December 31 and March 31. Revenue generated from our dealerships in Florida serves to offset generally lower winter revenue in our other states and enables us to maintain a more consistent revenue stream. The onset of the public boat and recreation shows in January stimulates boat sales and typically allows us to reduce our inventory levels and related floor plan borrowings throughout the remainder of the fiscal year. The impact of seasonality on our results of operations could be materially impacted based on the location of our acquisitions. For example, our operations could be substantially more seasonal if we acquire dealer groups that operate in colder regions of the United States. Our business is also subject to weather patterns, which may adversely affect our results of operations. For example, prolonged winter conditions, reduced rainfall levels or excessive rain, may limit access to boating locations or render boating dangerous or inconvenient, thereby curtailing customer demand for our products and services. In addition, unseasonably cool weather and prolonged winter conditions may lead to a shorter selling season in certain locations. Hurricanes and other storms could result in disruptions of our operations or damage to our boat inventories and facilities, as has been the case when Florida and other markets were affected by hurricanes. We believe our geographic diversity is likely to reduce the overall impact to us of adverse weather conditions in any one market area. Additionally, due to a global pandemic, our seasonal trends may also change as a result of, among other things, location closures, disruptions to the supply chain and inventory availability, manufacturer delays, and cancellation of boat shows.

## Liquidity and Capital Resources

### Overview

OneWater Inc. is a holding company with no operations and is the sole managing member of OneWater LLC. OneWater Inc's principal asset consists of common units of OneWater LLC. Our earnings and cash flows and ability to meet our obligations under the A&R Credit Facility (as defined below), and any other debt obligations will depend on the cash flows resulting from the operations of our operating subsidiaries, and the payment of distributions by such subsidiaries. Our A&R Credit Facility and Inventory Financing Facility (described below) (together, the "Credit Facilities") contain certain restrictions on distributions or transfers from our operating subsidiaries to their members or unitholders, as applicable, as described in the summaries below under "—Debt Agreements—A&R Credit Facility" and "—Inventory Financing Facility." Accordingly, the operating results of our subsidiaries may not be sufficient for them to make distributions to us. As a result, our ability to make payments under the A&R Credit Facility and any other debt obligations or to declare dividends could be limited.

Our cash needs are primarily for growth through acquisitions and working capital to support our operations, including new and pre-owned boat and related parts inventories and off-season liquidity. We routinely monitor our cash flow to determine the amount of cash available to complete acquisitions. We monitor our inventories, inventory aging and current market trends to determine our current and future inventory and related floorplan financing needs. Based on current facts and circumstances, we believe we will have adequate cash flow from operations, borrowings under our Credit Facilities and proceeds from any future public or private issuances of debt or equity to fund our current operations, to make share repurchases and to fund essential capital expenditures and acquisitions for the next twelve months and beyond.

Cash needs for acquisitions have historically been financed with our Credit Facilities and cash generated from operations. Our ability to utilize the A&R Credit Facility to fund acquisitions depends upon Adjusted EBITDA and compliance with covenants of the A&R Credit Facility. Cash needs for inventory have historically been financed with our Inventory Financing Facility. Our ability to fund inventory purchases and operations depends on the collateral levels and our compliance with the covenants of the Inventory Financing Facility. As of June 30, 2023, we were in compliance with all covenants under the A&R Credit Facility and the Inventory Financing Facility.

We have no material off balance sheet arrangements, except for purchase commitments under supply agreements entered into in the normal course of business.

### Cash Flows

#### Analysis of Cash Flow Changes Between the Nine Months Ended June 30, 2023 and 2022

The following table summarizes our cash flows for the periods indicated:

(\$ in thousands)	Nine Months Ended June 30,		
	2023	2022	Change
Net cash (used in) provided by operating activities	\$ (134,197)	\$ 62,123	\$ (196,320)
Net cash used in investing activities	(46,753)	(337,616)	290,863
Net cash provided by financing activities	173,150	313,443	(140,293)
Effect of exchange rate changes on cash and restricted cash	15	—	15
Net change in cash	\$ (7,785)	\$ 37,950	\$ (45,735)

*Operating Activities.* Net cash used in operating activities was \$134.2 million for the nine months ended June 30, 2023 compared to net cash provided by operating activities of \$62.1 million for the nine months ended June 30, 2022. The \$196.3 million increase in cash used in operating activities was primarily attributable to a \$105.6 million increase in the change in inventory, a \$58.6 million decrease in net income, and a \$21.3 million decrease in the change in accounts payable for the nine months ended June 30, 2023 as compared to the nine months ended June 30, 2022.

*Investing Activities.* Net cash used in investing activities was \$46.8 million for the nine months ended June 30, 2023 compared to net cash used in investing activities of \$337.6 million for the nine months ended June 30, 2022. The \$290.9 million decrease in cash used in investing activities was primarily attributable to a \$297.5 million decrease in cash used in acquisitions for the nine months ended June 30, 2023 as compared to the nine months ended June 30, 2022.

*Financing Activities.* Net cash provided by financing activities was \$173.2 million for the nine months ended June 30, 2023 compared to net cash provided by financing activities of \$313.4 million for the nine months ended June 30, 2022. The \$140.3 million decrease in financing cash flow was primarily attributable to a \$210.0 million decrease in borrowings on long-term debt, partially offset by a \$72.3 million increase in net borrowings on our Inventory Financing Facility for the nine months ended June 30, 2023 as compared to the nine months ended June 30, 2022.



## Share Repurchase Program

On March 30, 2022 the Board authorized a share repurchase program of up to \$50 million of outstanding shares of Class A common stock. Repurchases under the share repurchase program may be made at any time or from time to time, without prior notice, in the open market or in privately negotiated transactions at prevailing market prices, or such other means as will comply with applicable state and federal securities laws and regulations, including the provisions of the Securities Exchange Act of 1934, including Rule 10b5-1 and, to the extent practicable or advisable, Rule 10b-18 thereunder, and consistent with the Company's contractual limitations and other requirements. As of June 30, 2023 the Company has repurchased and retired 73,487 shares at an average price of \$26.28 per share. The Company has \$48.1 million remaining under the share repurchase program.

The Inflation Reduction Act, which was signed into law on August 2022, imposes a 1%, non-deductible excise tax on certain repurchases of common stock that occur after December 31, 2022. We expect the excise tax to apply to our share repurchase program, but do not expect the tax to have a material effect on our business.

## Debt Agreements

### *Credit Facility*

Effective July 22, 2020, we and certain of our subsidiaries entered into the Credit Agreement (as amended by the First Incremental Amendment and the Second Incremental Amendment and as further amended, restated, amended and restated, supplemented or otherwise modified from time to time, the "Credit Facility") with Truist Bank and the other lenders party thereto. The Credit Facility provided for (i) a \$50.0 million revolving credit facility that was used for revolving credit loans (including up to \$5.0 million in swingline loans and up to \$5.0 million in letters of credit from time to time), and (ii) a term loan facility (which includes incremental term loans as provided in the First Incremental Amendment (as defined below) and Second Incremental Amendment (as defined below)). Subject to certain conditions, the available amount under the revolving credit facility and the term loans may be increased. The revolving credit facility was scheduled to mature on July 22, 2025. The term loan was repayable in installments beginning on March 31, 2021, with the remainder due on the earlier of (i) July 22, 2025 or (ii) the date on which the principal amount of all outstanding term loans have been declared or automatically have become due and payable pursuant to the terms of the Credit Facility.

On February 2, 2021, we entered into the Incremental Amendment No. 1 (the "First Incremental Amendment") to the Credit Facility to provide for, among other things, an incremental term loan to OWAO in an aggregate principal amount equal to \$30.0 million, which was added to, and constituted a part of, the existing \$80.0 million term loan.

On November 30, 2021, we entered into the Incremental Amendment No. 2 (the "Second Incremental Amendment") to the Credit Facility to provide for, among other things, an incremental term loan to OWAO in an aggregate principal amount equal to \$200.0 million, which was added to, and constituted a part of, the existing \$110.0 million term loan. The Second Incremental Amendment further provided for a \$20.0 million increase in the existing revolving commitment, which was added to, and constituted a part of, the existing \$30.0 million revolving commitment.

### *A&R Credit Facility*

On August 9, 2022 we entered into the Amended and Restated Credit Agreement (the "A&R Credit Facility"), with certain of our subsidiaries, Truist Bank and the other lenders party thereto. The A&R Credit Facility amends and restates and replaces in its entirety the Credit Facility. The A&R Credit Facility provides for, among other things, (i) a \$65.0 million revolving credit facility (including up to \$5.0 million in swingline loans and up to \$5.0 million in letters of credit from time to time) and (ii) a \$445.0 million term loan facility. Subject to certain conditions, the available amount under the Term Facility and the Revolving Facility may be increased by \$125.0 million plus additional amounts subject to additional conditions (including satisfaction of a consolidated leverage ratio requirement) in the aggregate (with up to \$50.0 million allocable to the Revolving Facility). The Revolving Facility matures on August 9, 2027. The Term Facility is repayable in installments beginning on December 31, 2022, with the remainder due on the earlier of (i) August 9, 2027 or (ii) the date on which the principal amount of all outstanding term loans have been declared or automatically have become due and payable pursuant to the terms of the A&R Credit Facility.

Borrowings under the A&R Credit Facility bear interest, at our option, at either (a) a base rate (the "Base Rate") equal to the highest of (i) the prime rate (as announced by Truist Bank from time to time), (ii) the Federal Funds Rate, as in effect from time to time, plus 0.50%, (iii) Term SOFR (as defined in the A&R Credit Facility) for a one-month Interest Period (calculated on a daily basis after taking into account a floor equal to 0.00%) plus 1.00%, and (iv) 1.00%, in each case, plus an applicable margin ranging from 0.75% to 1.75%, or (b) Term SOFR, plus an applicable margin ranging from 0.75% to 1.75%. Interest on swingline loans shall bear interest at the Base Rate plus an applicable margin ranging from 1.75% to 2.75%. All applicable interest margins are based on certain consolidated leverage ratio measures.

The A&R Credit Facility is subject to certain financial covenants including the maintenance of a minimum fixed charge coverage ratio and a maximum consolidated leverage ratio. The A&R Credit Facility also contains non-financial covenants and restrictive provisions that, among other things, limit the ability of the Loan Parties (as defined in the A&R Credit Facility) to incur additional debt, transfer or dispose of all of their respective assets, make certain investments, loans or restricted payments and engage in certain transactions with affiliates. The A&R Credit Facility also includes events of default, borrowing conditions, representations and warranties and provisions regarding indemnification and expense reimbursement. The Company was in compliance with all covenants as of June 30, 2023.

### ***Inventory Financing Facility***

On December 29, 2021, the Company and certain of its subsidiaries entered into the Seventh Amended and Restated Inventory Financing Agreement (as amended, restated, supplemented or otherwise modified, the "Inventory Financing Facility") to, among other things, increase the maximum borrowing amount available to \$500.0 million. Loans under the Inventory Financing Facility may be extended from time to time to enable the Company to purchase inventory from certain manufacturers. The Inventory Financing Facility Expires on December 1, 2023.

On February 24, 2022, April 1, 2022, August 9, 2022 and February 14, 2023 the Company entered into the First, Second, Third and Fourth Amendments to the Inventory Financing Facility, respectively, to join various subsidiaries of the Company to the Inventory Financing Facility in connection with certain acquisitions made by the Company, in each case, as permitted by and under the Inventory Financing Facility. The Third Amendment to the Inventory Financing Facility increased the Funded Debt to EBITDA Ratio (as defined in the Inventory Financing Facility). The Fourth Amendment to the Inventory Financing Facility further increased the maximum borrowing amount available under the Inventory Financing Facility to \$550.0 million. No other terms of the Inventory Financing Facility were changed with the amendments.

Interest on new boats and for rental units is calculated using the Adjusted 30-Day Average SOFR plus an applicable margin of 2.75% to 5.00% depending on the age of the inventory. Interest on pre-owned boats is calculated at the new boat rate plus 0.25%. Loans are extended from time to time to enable us to purchase inventory from certain manufacturers and to lease certain boats and related parts to customers. The applicable financial terms, curtailment schedule and maturity for each loan are set forth in separate program terms letters that were entered into from time to time. The collateral for the Inventory Financing Facility consisted primarily of our inventory that was financed through the Inventory Financing Facility and related assets, including accounts receivable, bank accounts, and proceeds of the foregoing, and excludes the collateral that secures the A&R Credit Facility.

We are required to comply with certain financial and non-financial covenants under the Inventory Financing Facility, including certain provisions related to the Funded Debt to EBITDA Ratio, and the Fixed Charge Coverage Ratio (as defined in the Inventory Financing Facility). We are also subject to additional restrictive covenants, including restrictions on our ability to (i) use, sell, rent or otherwise dispose of any collateral securing the Inventory Financing Facility except for the sale of inventory in the ordinary course of business, (ii) incur certain liens, (iii) engage in any material transaction not in the ordinary course of business, (iv) change our business in any material manner or our organizational structure, other than as otherwise provided for in the Inventory Financing Facility, (v) engage in certain mergers or consolidations, (vi) acquire certain assets or ownership interests of any other person or entities, except for certain permitted acquisitions, (vii) guarantee or indemnify or otherwise become in any way liable with respect to certain obligations of any other person or entity, except as provided by the Inventory Financing Facility, (viii) redeem, retire, purchase or otherwise acquire, directly or indirectly, any of the equity of our acquired marine retailers (ix) make any change in any of our marine retailers' capital structure or in any of their business objectives or operations which might in any way adversely affect the ability of such marine retailer to repay its obligations under the Inventory Financing Facility, (x) incur, create, assume, guarantee or otherwise become or remain liable with respect to certain indebtedness, and (xi) make certain payments of subordinated debt. OneWater LLC and certain of its subsidiaries are restricted from, among other things, making cash dividends or distributions without the prior written consent of Wells Fargo. Under the Inventory Financing Facility, among other exceptions, OneWater LLC may make distributions to its members for certain permitted tax payments subject to certain financial ratios, may make scheduled payments on certain subordinated debt and is permitted to make pro rata distributions to the OneWater Unit Holders, including OneWater Inc., in an amount sufficient to allow OneWater Inc. to pay its taxes and to make payments under the Tax Receivable Agreement. OneWater LLC's subsidiaries are generally restricted from making loans or advances to OneWater LLC. Our Chief Executive Officer, Philip Austin Singleton, Jr., and our President and Chief Operating Officer, Anthony Aisquith, provide certain personal guarantees of the Inventory Financing Facility.

As of June 30, 2023 and September 30, 2022, our indebtedness associated with financing our inventory under the Inventory Financing Facility totaled \$444.8 million and \$267.1 million, respectively. Certain of our manufacturers enter into independent agreements with the lenders to the Inventory Financing Facility, which results in a lower effective interest rate charged to us for borrowings related to the products by such manufacturer. For the nine months ended June 30, 2023 and the year ended September 30, 2022, the effective interest rate on the outstanding short-term borrowings under the Inventory Financing Facility was 5.4% and 2.2%, respectively. As of June 30, 2023 and September 30, 2022, our additional available borrowings under our Inventory Financing Facility were \$105.2 million and \$232.9 million, respectively, based upon the outstanding borrowings and the maximum facility amount. The aging of our inventory limits our borrowing capacity as defined curtailments reduce the allowable advance rate as our inventory ages. As of June 30, 2023, we were in compliance with all covenants under the Inventory Financing Facility.

## Notes Payable

*Acquisition Notes Payable.* In connection with certain of our acquisitions of dealer groups, we have entered into notes payable agreements with the acquired entities to finance these acquisitions. As of June 30, 2023, our indebtedness associated with our 2 acquisition notes payable totaled an aggregate of \$3.2 million with a weighted average interest rate of 5.0% per annum. As of June 30, 2023, the principal amount outstanding under these acquisition notes payable ranged from \$1.1 million to \$2.1 million, and the maturity dates ranged from December 1, 2023 to December 1, 2024.

*Commercial Vehicles Notes Payable.* Since 2015, we have entered into multiple notes payable with various commercial lenders in connection with our acquisition of certain vehicles utilized in our retail operations. Such notes bear interest ranging from 0.0% to 8.4% per annum, require monthly payments of approximately \$152,000, and mature on dates between July 2023 to July 2028. As of June 30, 2023, we had \$4.2 million outstanding under the commercial vehicles notes payable.

## Tax Receivable Agreement

The Tax Receivable Agreement generally provides for the payment by OneWater Inc. to certain of the OneWater Unit Holders of 85% of the net cash savings, if any, in U.S. federal, state and local income tax and franchise tax (computed using the estimated impact of state and local taxes) that OneWater Inc. actually realizes (or is deemed to realize in certain circumstances) in periods after the IPO as a result of certain tax basis increases and certain tax benefits attributable to imputed interest. OneWater Inc. will retain the benefit of the remaining 15% of these net cash savings. To the extent OneWater LLC has available cash and subject to the terms of any current or future debt or other agreements, the OneWater LLC Agreement will require OneWater LLC to make pro rata cash distributions to OneWater Unit Holders, including OneWater Inc., in an amount sufficient to allow OneWater Inc. to pay its taxes and to make payments under the Tax Receivable Agreement. We generally expect OneWater LLC to fund such distributions out of available cash. However, except in cases where OneWater Inc. elects to terminate the Tax Receivable Agreement early, the Tax Receivable Agreement is terminated early due to certain mergers or other changes of control or OneWater Inc. has available cash but fails to make payments when due, generally OneWater Inc. may elect to defer payments due under the Tax Receivable Agreement if it does not have available cash to satisfy its payment obligations under the Tax Receivable Agreement or if its contractual obligations limit its ability to make these payments. Any such deferred payments under the Tax Receivable Agreement generally will accrue interest. In certain cases, payments under the Tax Receivable Agreement may be accelerated and/or significantly exceed the actual benefits, if any, OneWater Inc. realizes in respect of the tax attributes subject to the Tax Receivable Agreement. In the case of such an acceleration, where applicable, we generally expect the accelerated payments due under the Tax Receivable Agreement to be funded out of the proceeds of the change of control transaction giving rise to such acceleration. OneWater Inc. intends to account for any amounts payable under the Tax Receivable Agreement in accordance with ASC Topic 450, Contingencies.

## Recent Accounting Pronouncements

See Note 3 of the Notes to the Condensed Consolidated Financial Statements.

## Item 3. Quantitative and Qualitative Disclosure about Market Risk

### Interest Rate Risk

Our Inventory Financing Facility exposes us to risks caused by fluctuations in interest rates. The interest rate on our Inventory Financing Facility for major unit inventory is calculated using SOFR plus an applicable margin. Based on an outstanding balance of \$444.8 million as of June 30, 2023, a change of 100 basis points in the underlying interest rate would cause a change in interest expense of approximately \$4.4 million. We do not currently hedge our interest rate exposure. This hypothetical increase does not take into account a corresponding increase to the programs that we may receive from our manufacturers or management's ability to curtail inventory and related floor plan balances, both of which would reduce the impact of the interest rate increase.

Our A&R Credit Facility exposes us to risks caused by fluctuations in interest rates. The interest rate on our A&R Credit Facility is calculated using Term SOFR (with a 0.00% floor) plus an applicable margin. Based on an outstanding balance of \$428.3 million and Term SOFR as of June 30, 2023, a change of 100 basis points in the underlying interest rate would cause a change in interest expense of approximately \$4.3 million. We do not currently hedge our interest rate exposure.

### Foreign Currency Risk

We purchase certain of our new boat and parts inventories from foreign manufacturers and some of these transactions are denominated in a currency other than the U.S. dollar. Our business is subject to foreign exchange rate risk that may influence manufacturers' ability to provide their products at competitive prices in the United States. From time to time we may enter into foreign currency forward contracts to hedge certain foreign currency exposures to lessen, but not completely eliminate, the effects of foreign currency fluctuations on our financial results. To the extent that we cannot recapture this volatility in prices charged to customers or if this volatility negatively impacts consumer demand for our products, this volatility could adversely affect our future operating results.

## **Item 4. Controls and Procedures**

### ***Disclosure Controls and Procedures***

Under the supervision and with the participation of our management, including the Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) as of the end of the period covered by this report. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of such date. No system of controls, no matter how well designed and operated, can provide absolute assurance that the objectives of the system of controls are met, and no evaluation of controls can provide absolute assurance that the system of controls has operated effectively in all cases. Our disclosure controls and procedures are designed to provide reasonable assurance that the objectives of disclosure controls and procedures are met and to ensure that information required to be disclosed in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms and that such information is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

### ***Changes in Internal Control Over Financial Reporting***

There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f)) during the nine months ended June 30, 2023 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II – OTHER INFORMATION**

## **Item 1. Legal Proceedings**

Due to the nature of our business, we are, from time to time, involved in other routine litigation or subject to disputes or claims related to our business activities, including workers’ compensation claims and employment related disputes. Regardless of the outcome, litigation can have an adverse impact on us because of defense and settlement costs, diversion of management resources and other factors. In the opinion of our management, none of the pending litigation, disputes or claims against us, if decided adversely, would have a material adverse effect on our financial condition, cash flows or results of operations.

## **Item 1A. Risk Factors**

In addition to the information set forth in this Quarterly Report on Form 10-Q, you should carefully consider the risk factors and other cautionary statements described under the heading “Risk Factors” included in our Annual Report on Form 10-K for the fiscal year ended September 30, 2022, filed with the SEC on December 15, 2022, which could materially affect our businesses, financial condition, or future results. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition, or future results. There have been no material changes in our risk factors from those described in our Annual Report on Form 10-K for the fiscal year ended September 30, 2022, filed with the SEC on December 15, 2022.

## **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

### **Issuer’s Purchases of Equity Securities**

On March 30, 2022, the Board authorized a share repurchase program of up to \$50 million of outstanding shares of Class A common stock. Repurchases under the share repurchase program may be made at any time or from time to time, without prior notice, in the open market or in privately negotiated transactions at prevailing market prices, or such other means as will comply with applicable state and federal securities laws and regulations, including the provisions of the Securities Exchange Act of 1934, including Rule 10b5-1 and, to the extent practicable or advisable, Rule 10b-18 thereunder, and consistent with the Company’s contractual limitations and other requirements. The Company made no repurchases in the three months ended June 30, 2023. The Company has \$48.1 million remaining under the share repurchase program.

## **Item 3. Defaults Upon Senior Securities**

None.

## **Item 4. Mine Safety Disclosures**

Not Applicable.

## **Item 5. Other Information**

None.

**Item 6. Exhibits**

Exhibit No.	Description
<a href="#">3.1</a>	Third Amended and Restated Certificate of Incorporation of OneWater Marine Inc. (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K, File No. 001-39213, filed with the Commission on February 27, 2023).
<a href="#">3.2</a>	Third Amended and Restated Bylaws of OneWater Marine Inc. (incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K, File No. 001-39213, filed with the Commission on March 2, 2023).
<a href="#">*31.1</a>	Certification of the Chief Executive Officer required by Rule 13a-14(a) or Rule 15d-14(a).
<a href="#">*31.2</a>	Certification of the Chief Financial Officer required by Rule 13a-14(a) or Rule 15d-14(a).
<a href="#">**32.1</a>	Certification of the Chief Executive Officer required by Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. 1350.
<a href="#">**32.2</a>	Certification of the Chief Financial Officer required by Rule 13a-14(b) or Rule 15d-14(b) and 18 U.S.C. 1350.
101.INS(a)	Inline XBRL Instance Document.
101.SCH(a)	Inline XBRL Schema Document.
101.CAL(a)	Inline XBRL Calculation Linkbase Document.
101.DEF(a)	Inline XBRL Definition Linkbase Document.
101.LAB(a)	Inline XBRL Labels Linkbase Document.
101.PRE(a)	Inline XBRL Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

\* Filed herewith.

\*\* Furnished herewith.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**ONEWATER MARINE INC.**

(Registrant)

By: /s/ Philip Austin Singleton, Jr.

Philip Austin Singleton, Jr.

Chief Executive Officer

By: /s/ Jack Ezzell

Jack Ezzell

Chief Financial Officer

August 4, 2023

**CERTIFICATION**  
**PURSUANT TO EXCHANGE ACT RULE 13A-14(a) OR RULE 15D-14(a)**  
**AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Philip Austin Singleton, Jr., certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of OneWater Marine Inc. (the “registrant”) for the quarter ended June 30, 2023;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and
5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Dated: August 4, 2023

By: /s/ Philip Austin Singleton, Jr.  
Philip Austin Singleton, Jr.  
Chief Executive Officer  
(Principal Executive Officer)





**CERTIFICATION  
PURSUANT TO 18 U.S.C. § 1350,  
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of OneWater Marine Inc. (the “Company”) for the quarter ended June 30, 2023, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Philip Austin Singleton, Jr., Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 4, 2023

By: /s/ Philip Austin Singleton, Jr.  
Philip Austin Singleton, Jr.  
Chief Executive Officer  
*(Principal Executive Officer)*

**CERTIFICATION  
PURSUANT TO 18 U.S.C. § 1350,  
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of OneWater Marine Inc. (the “Company”) for the quarter ended June 30, 2023, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Jack Ezzell, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 4, 2023

By: /s/ Jack Ezzell

Jack Ezzell

Chief Financial Officer

*(Principal Financial Officer)*